

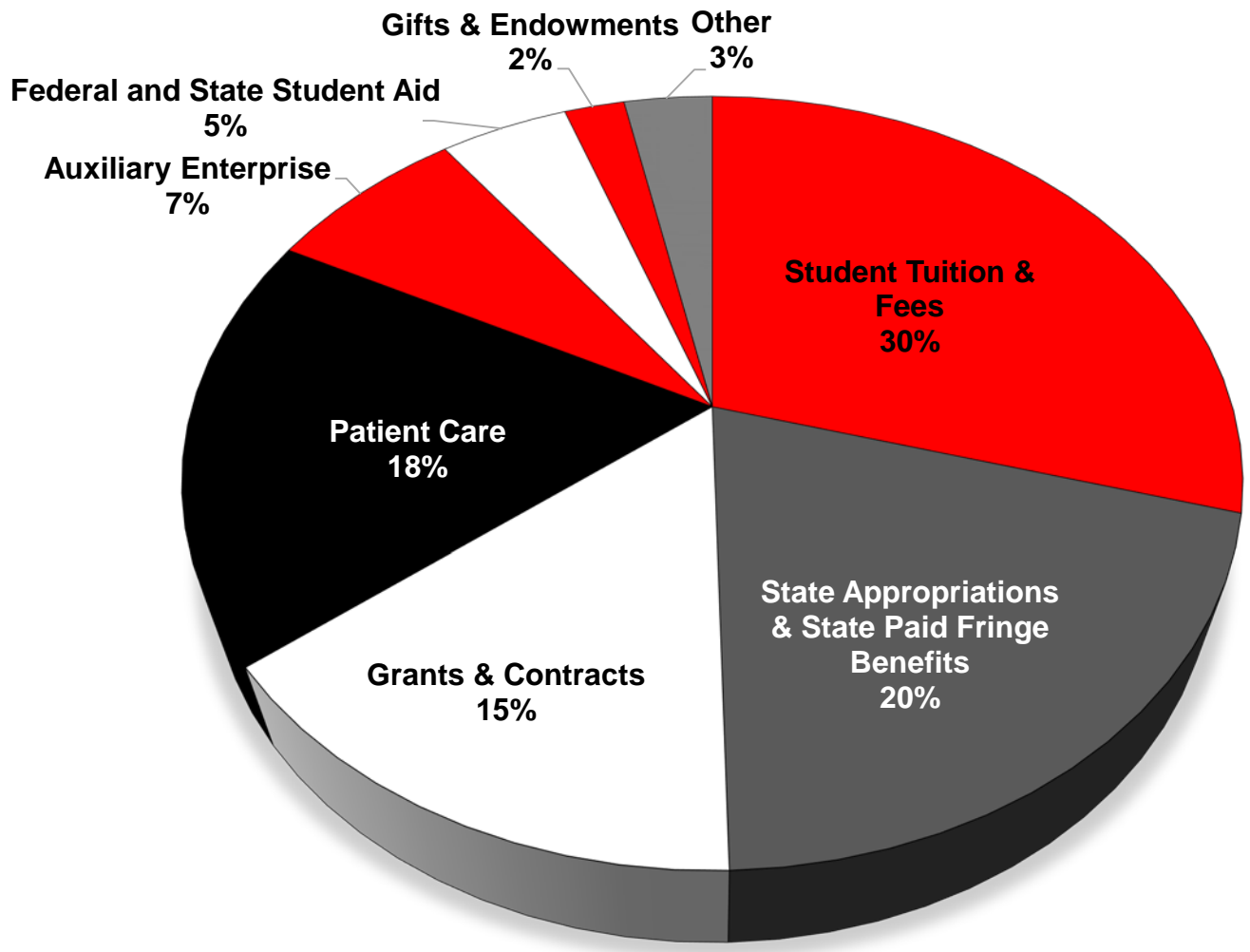


RUTGERS

Public Hearing on Tuition and Fees

April 19, 2017

University Overview



Tuition and Fees and other Student Charges (~37%)

Public scrutiny, student affordability and access, as well as federal changes to financial aid and student support

State Appropriations (~20%)

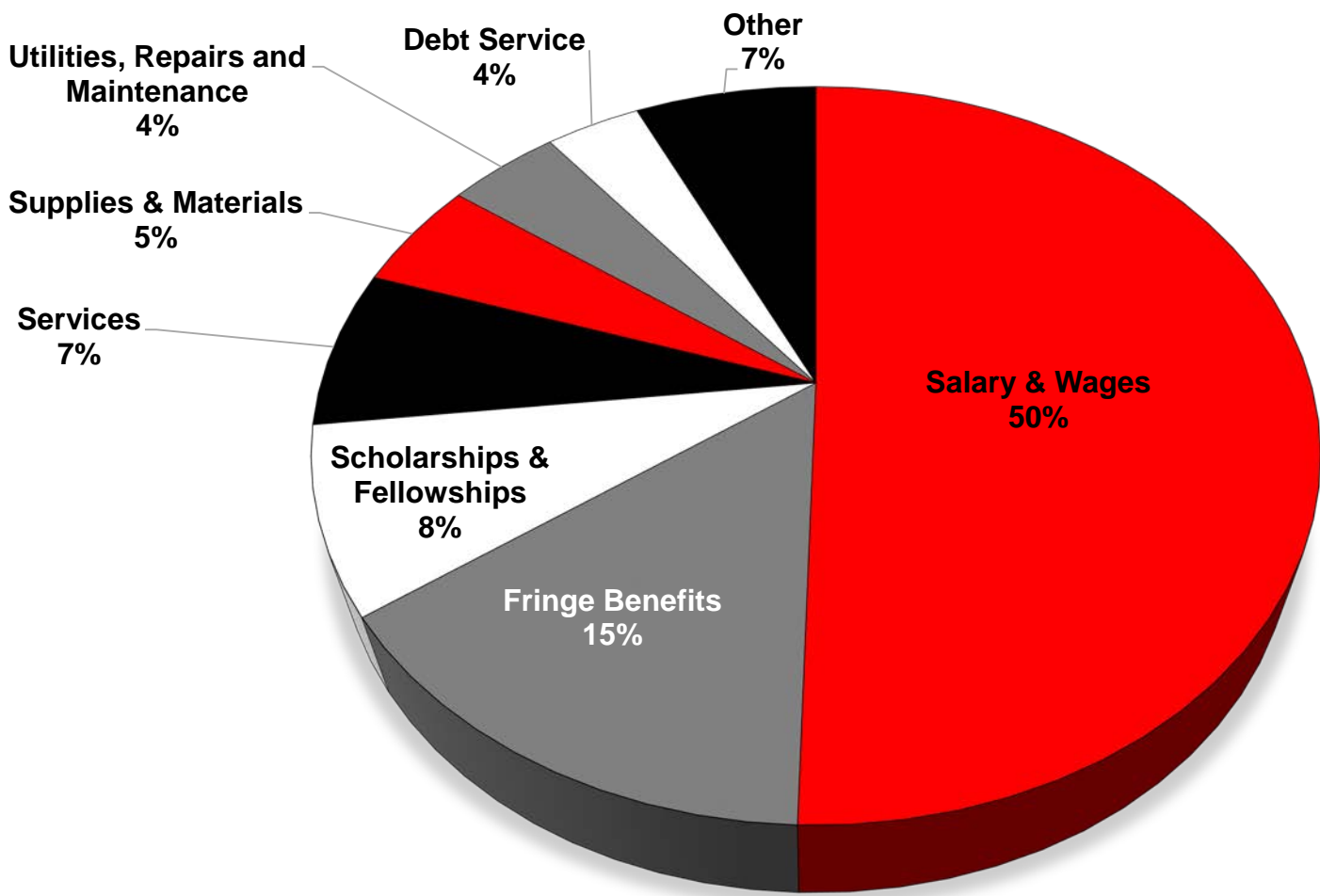
Constrained State government spending not keeping pace with the growth of the University

Patient Care (~18%)

Impact of health care reform, federal and state health care spending

Grants and Contracts (~15%)

Significant federal government spending cuts expected to impact revenue



Salary and Wages (~50%)

27 labor unions with negotiated, mandatory annual salary increases

Fringe Benefit Costs (~15%)


Dictated by the state based on cost projections; the University pays approximately 50% of all benefit costs

Financial Aid (~8%)

Providing access through affordability with Rutgers Institutional Aid

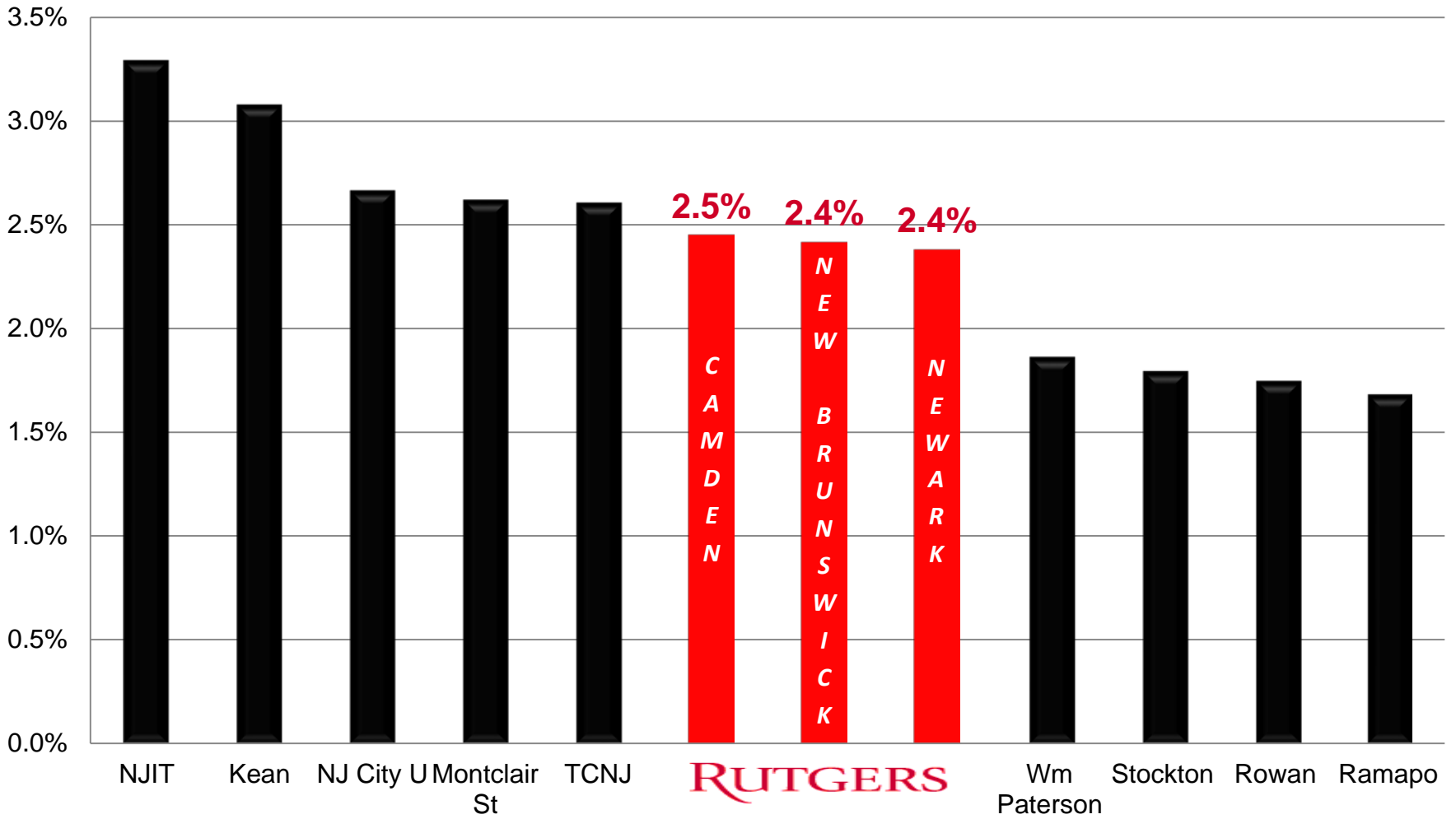
All Other (~27%)

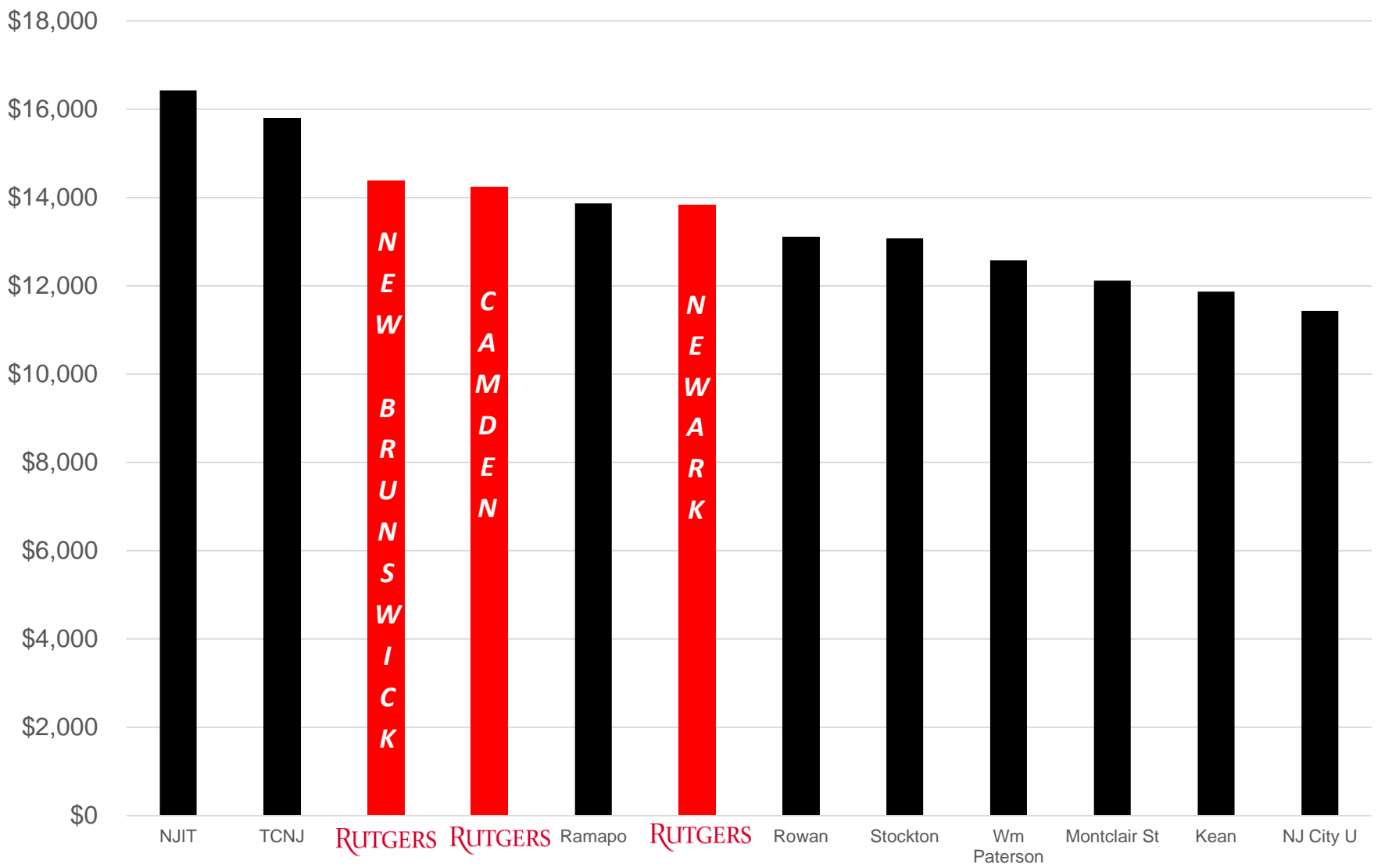
Areas where the University can look for efficiencies and cost control

	NEW BRUNSWICK	NEWARK	CAMDEN
Total Undergraduate Enrollment	36,168	8,170	5,021
Total Undergraduate Enrollment – Full Time Degree Seeking	33,939	6,666	4,052
Incoming First Year Full Time Percent Receiving Pell Grant Aid	6,460 28.1%	1,337 52.7%	654 48.8%
Incoming Transfer Full Time Percent Receiving Pell Grant Aid	2,667 32.6%	923 64.4%	636 47.3%
Incoming First Year Full Time In Campus Housing (As Percent of Total Incoming FYFT)	5,515 (85.4%)	542 (40.5%)	247 (37.8%)

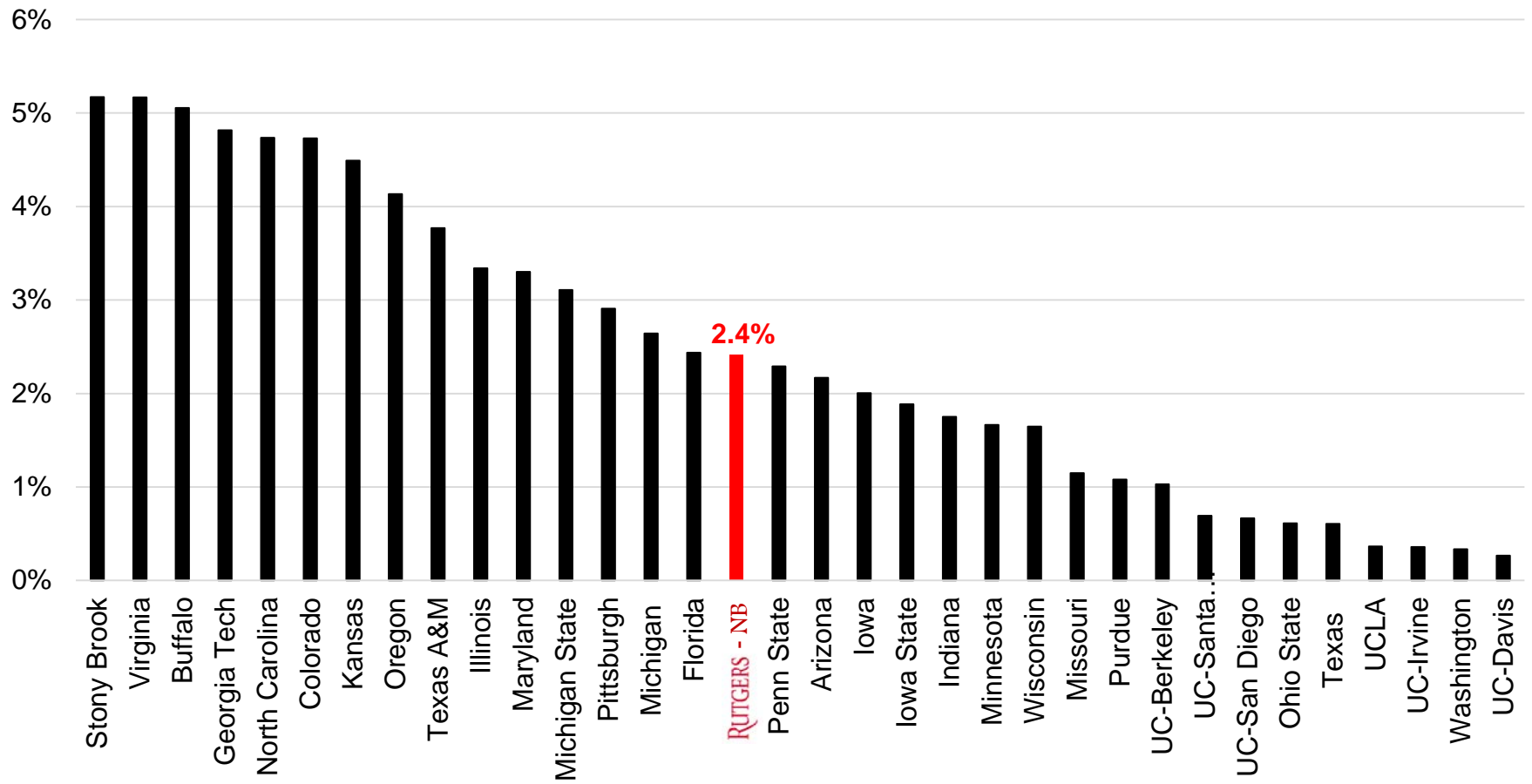
Tuition, Fees and Financial Aid

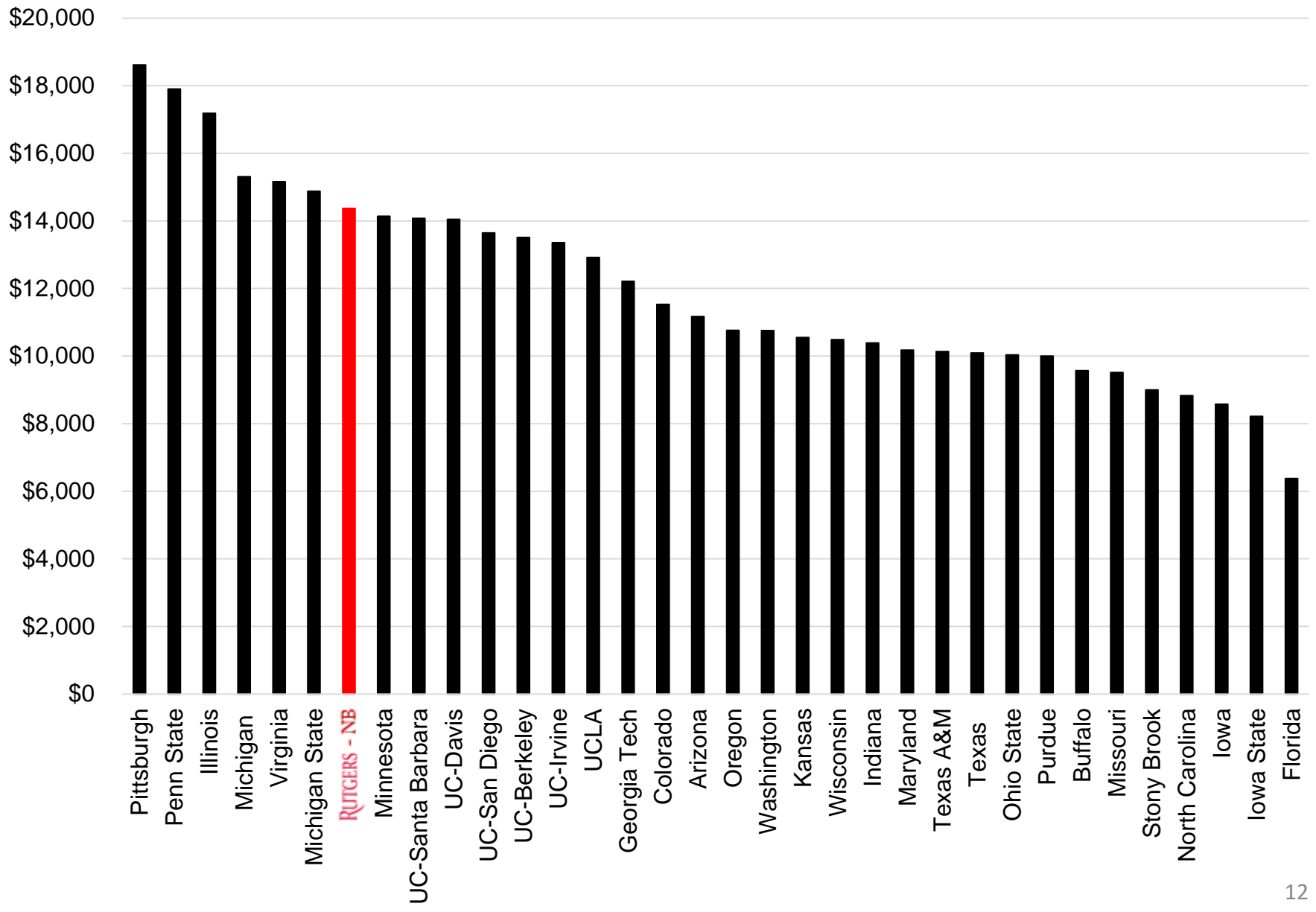
5-Year Average Annual Tuition and Fee Increases



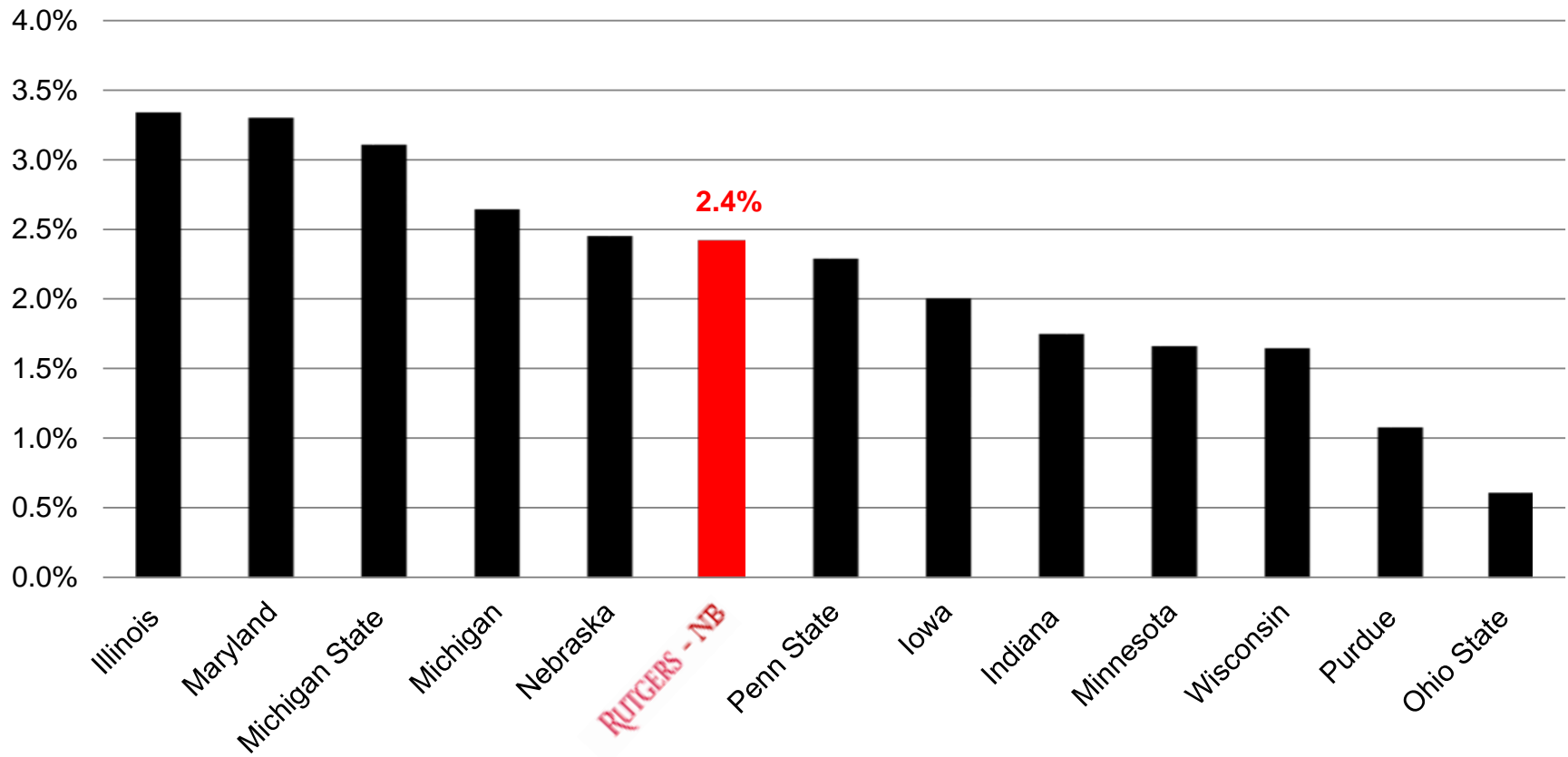


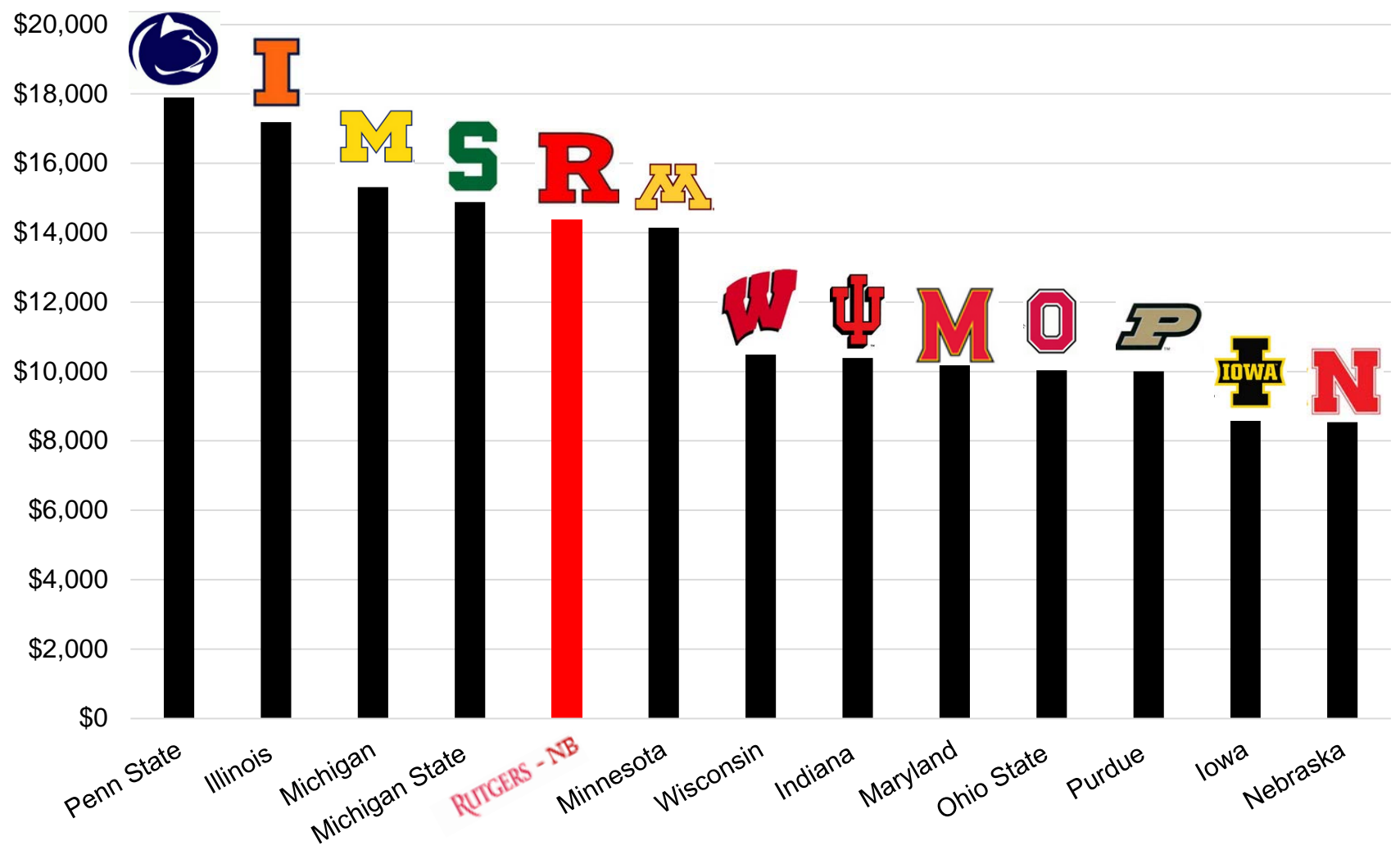
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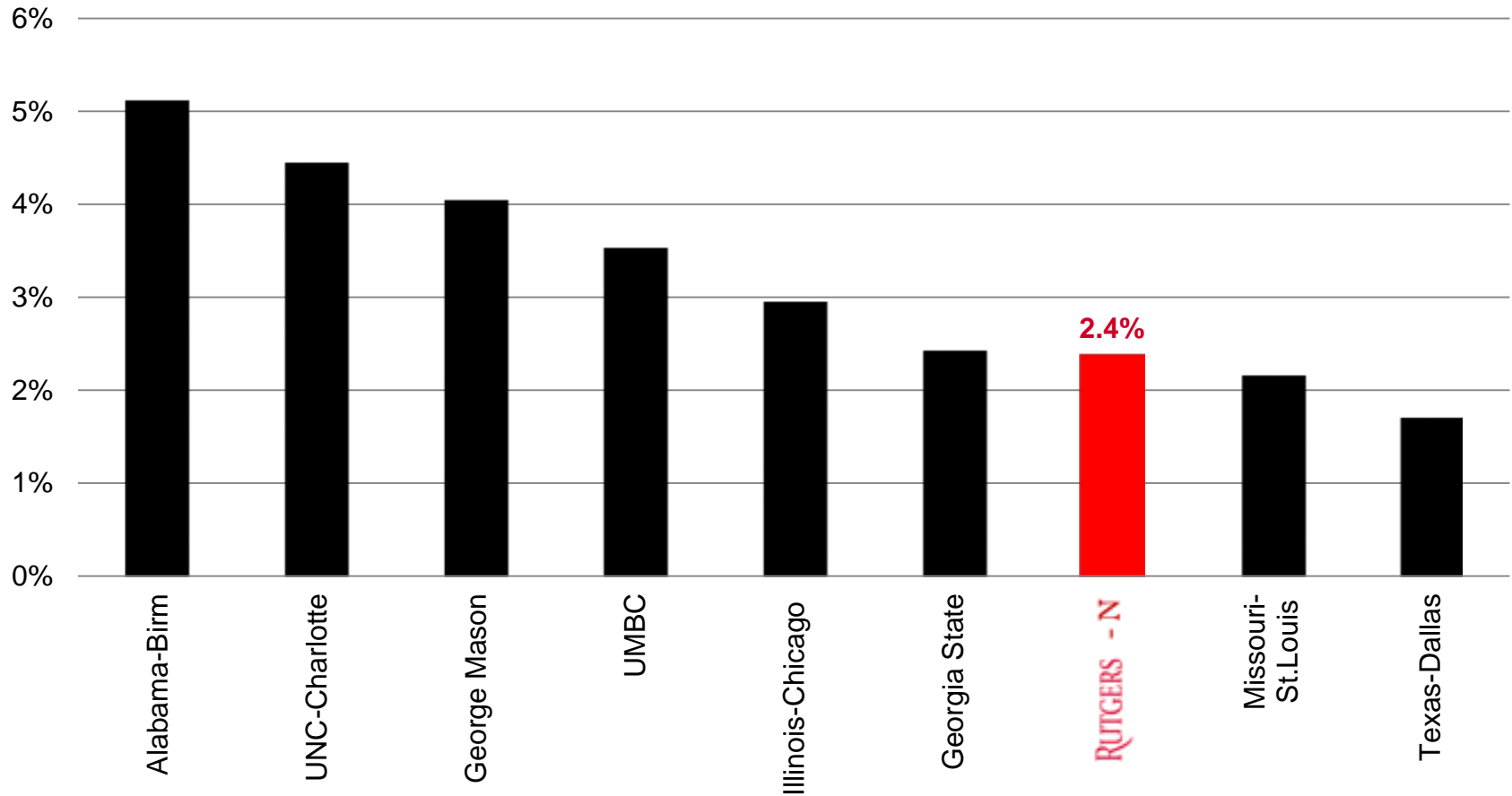


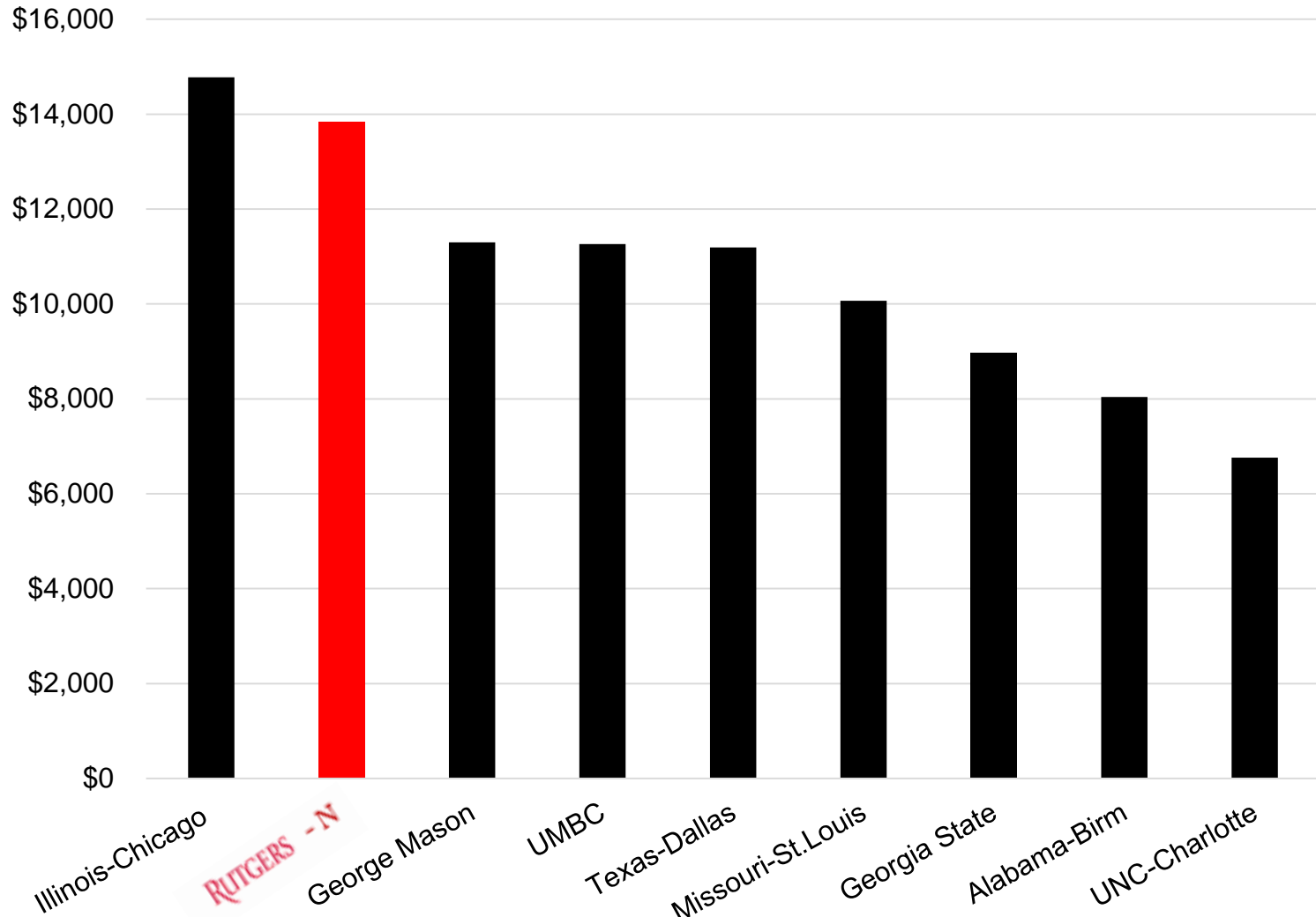
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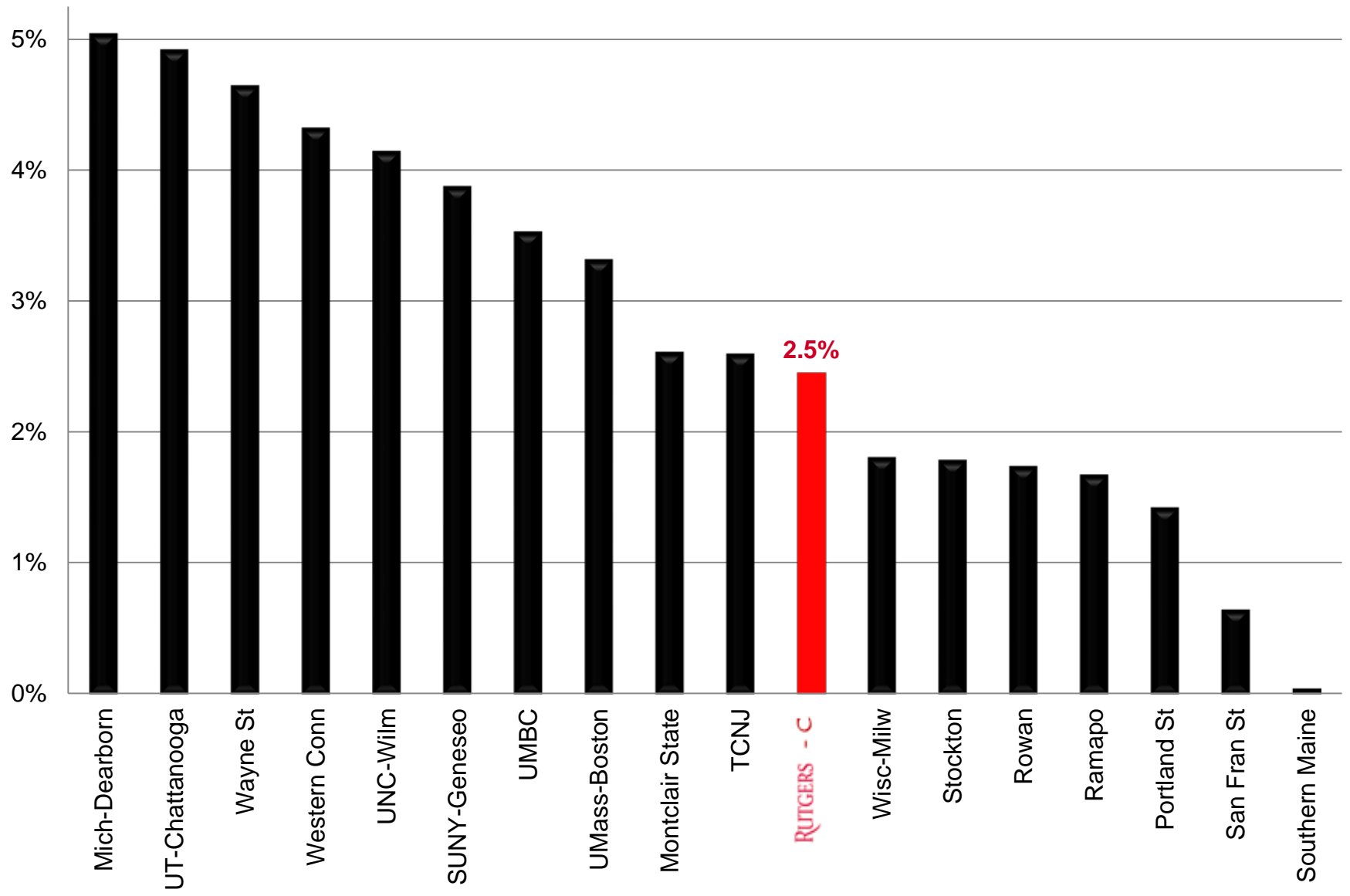


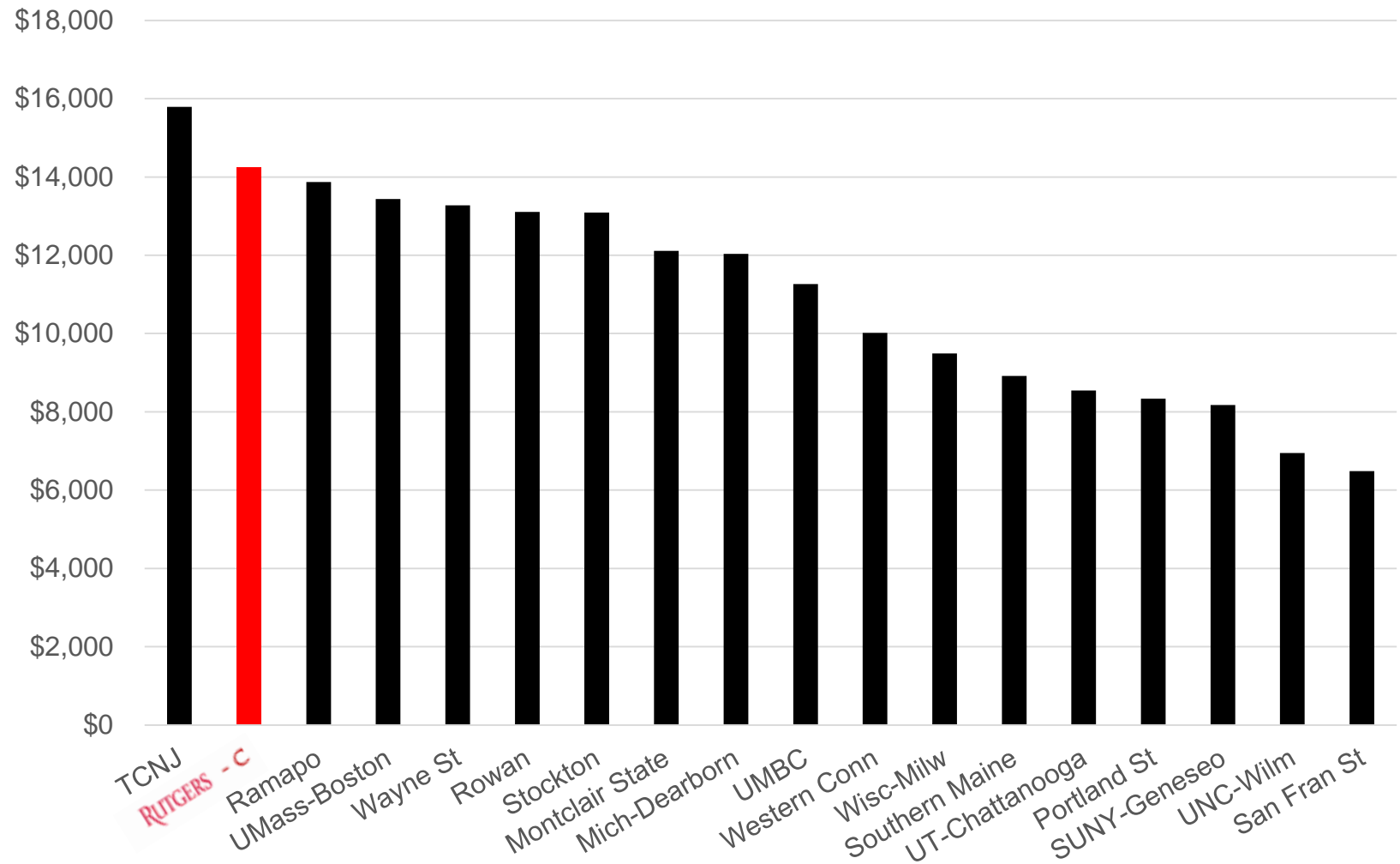
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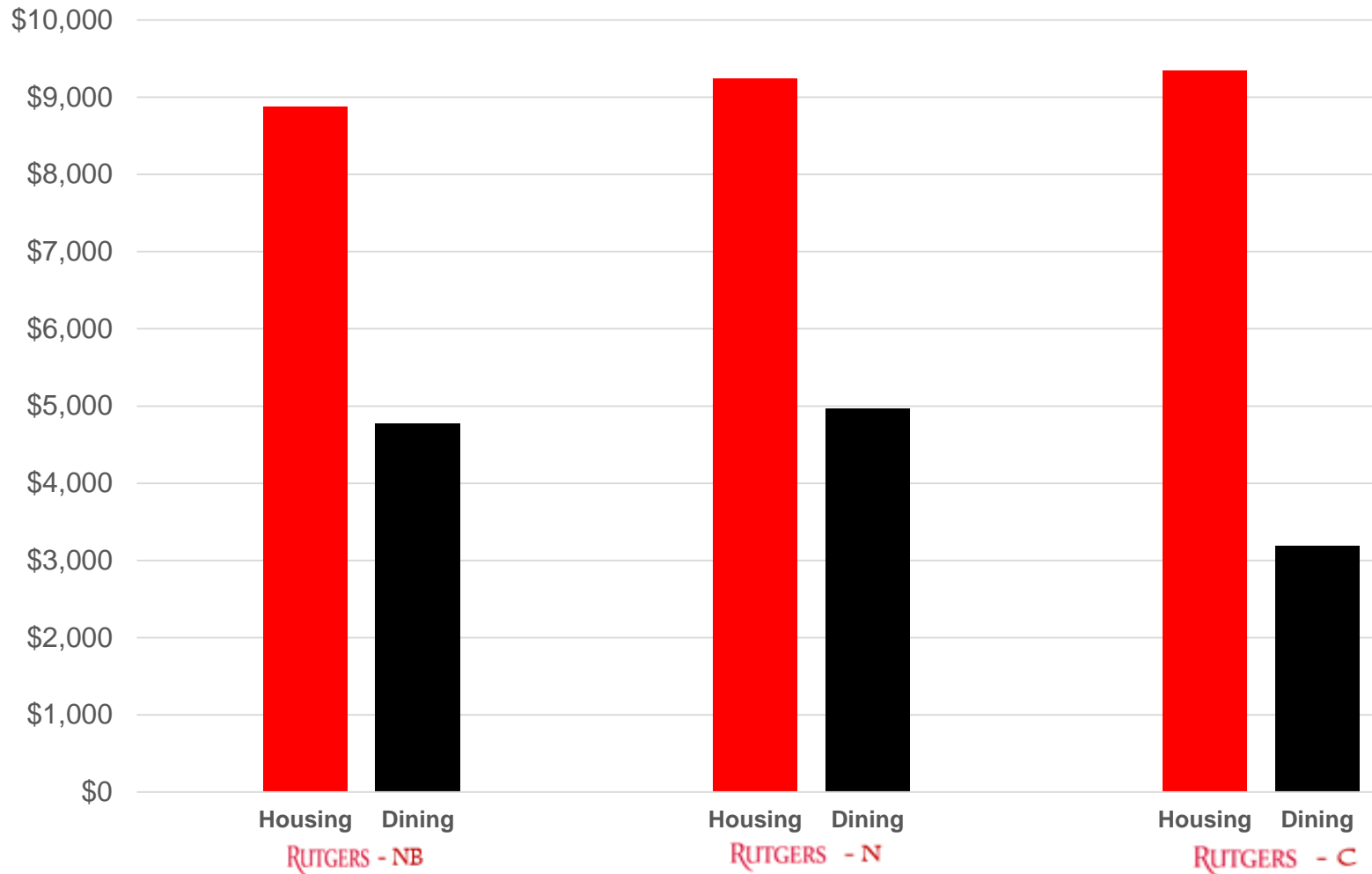


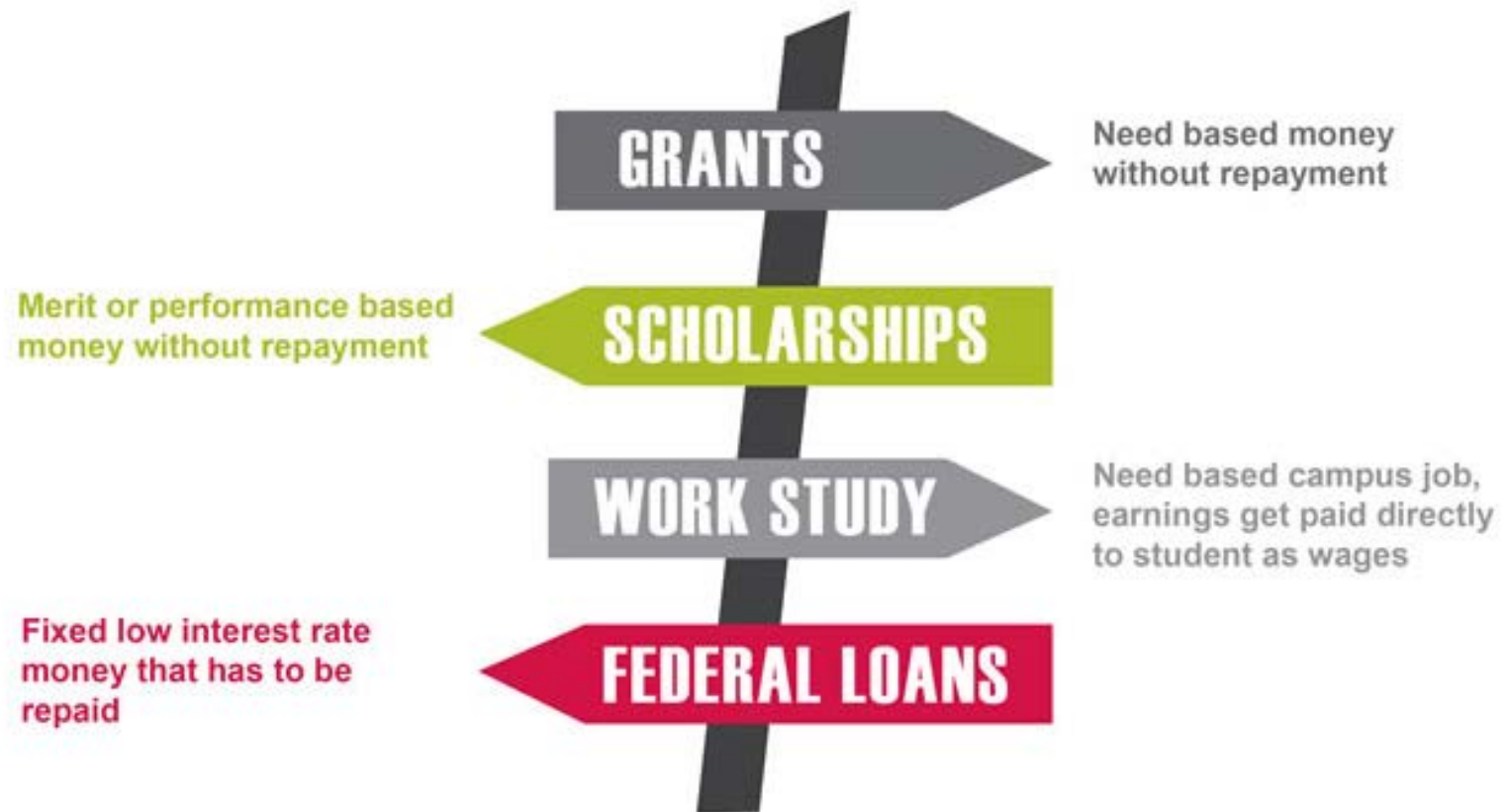


5-Year Average Annual Tuition and Fee Increases









		NEW BRUNSWICK		NEWARK		CAMDEN	
		%	AVG AWARD	%	AVG AWARD	%	AVG AWARD
NEED BASED	All Need Based Grant Aid	41.5%	\$10,012	61.1%	\$9,985	62.7%	\$8,322
	Federal Need Based Loans	45.4%	\$4,545	51.2%	\$4,466	64.9%	\$4,399
	Federal Work Study	7.1%	\$2,113	7.9%	\$1,917	4.0%	\$2,195
MERIT	Admissions/ Recruitment Grants	8.3%	\$8,586	1.0%	\$8,612	0.8%	\$5,933
	Other Merit Grants	2.9%	\$10,212	4.0%	\$6,212	10.9%	\$2,717
	Total Merit Grants	10.3%	\$9,789	4.1%	\$8,272	9.5%	\$3,657
Total Merit and Need Based Grants		47.7%	\$10,806	62.7%	\$10,276	66.5%	\$8,368

- Average net price for Rutgers' first-year, in-state students receiving scholarship/grant assistance:

New Brunswick

\$15,614 net price out
of \$29,388 total costs

Newark

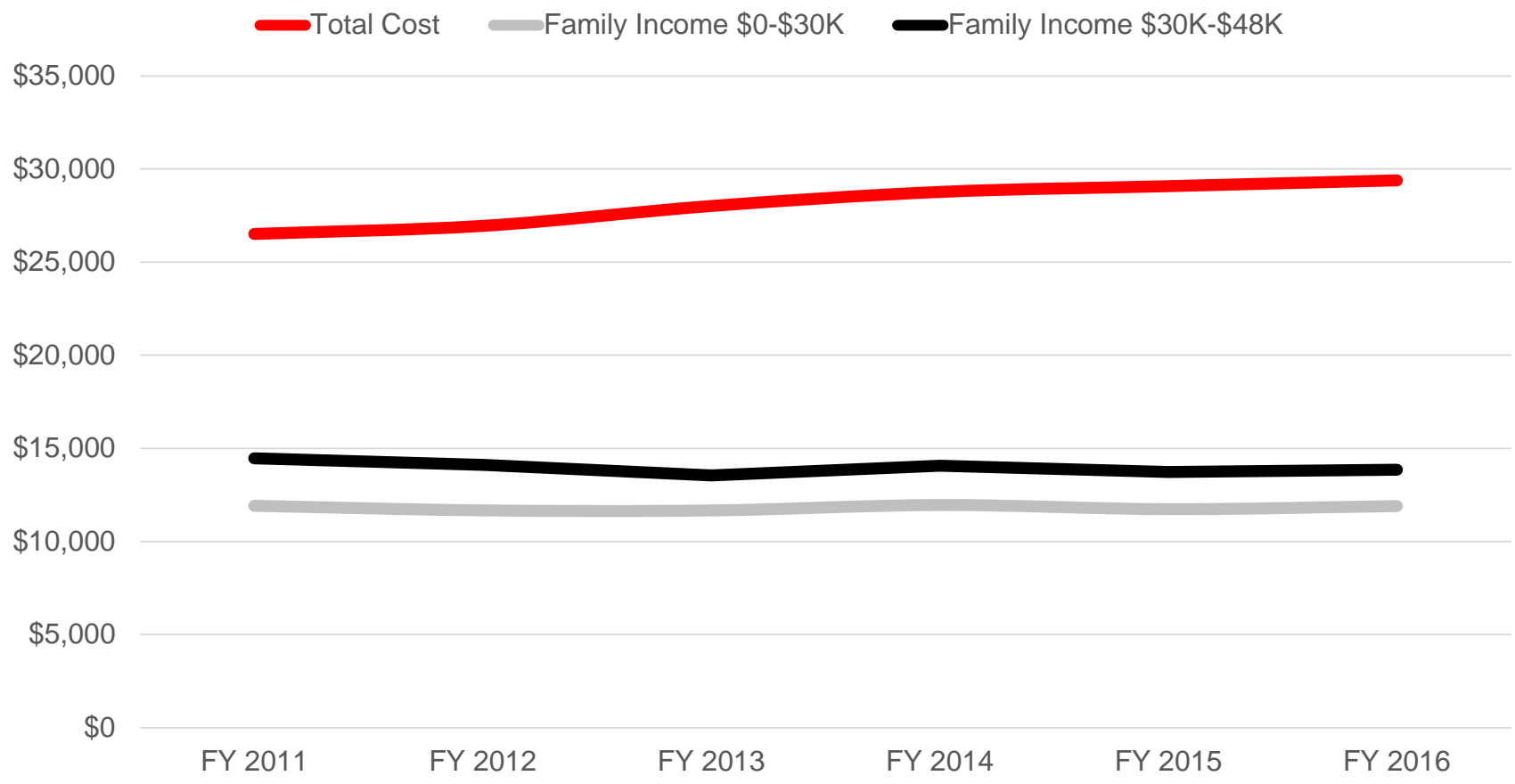
\$10,771 net price out
of \$23,299 total costs

Camden

\$12,894 net price out
of \$25,757 total costs

- Total costs include tuition, fees, room, board, and other expenses. Figures shown are impacted by commuter/resident mix at each location.

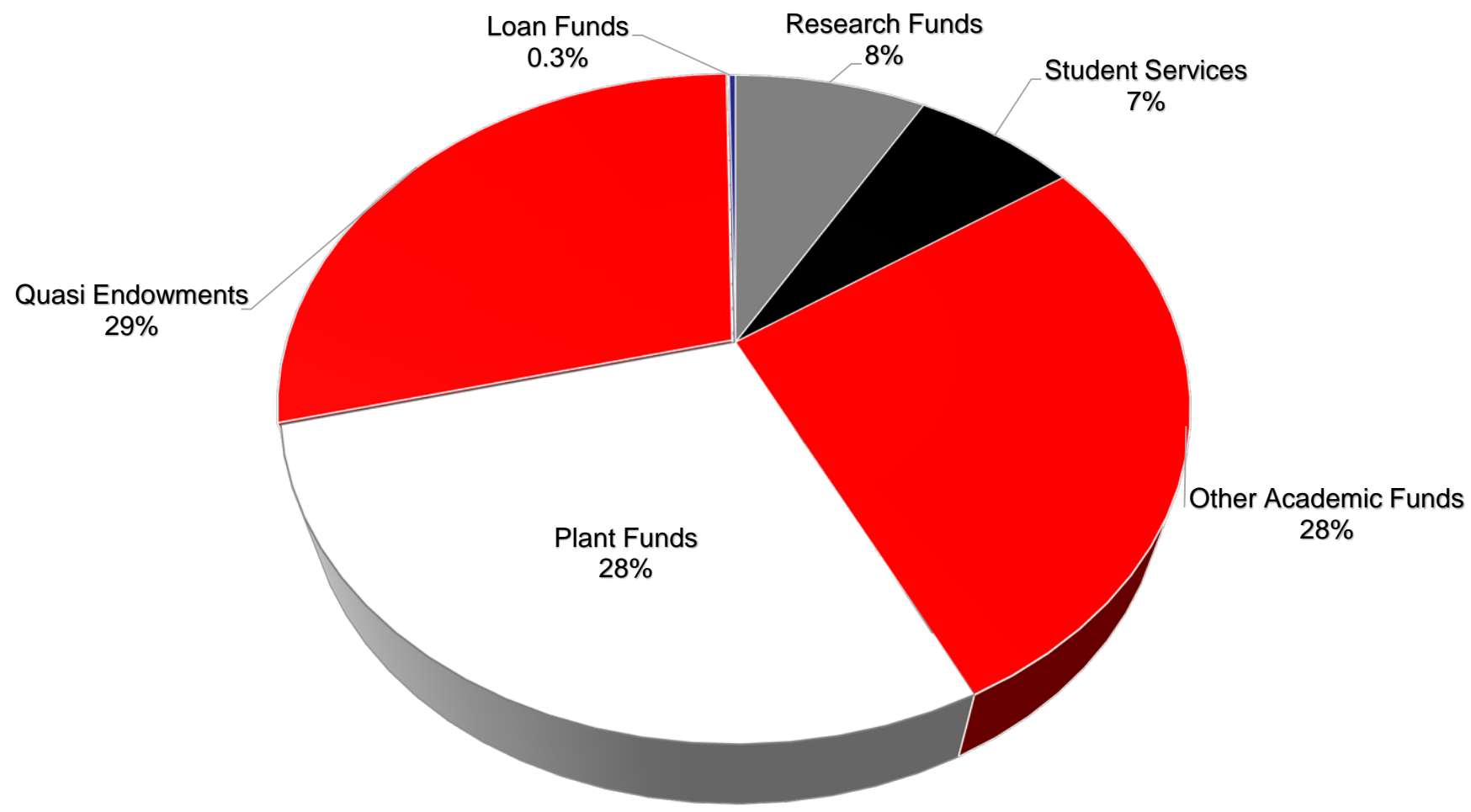
New Brunswick Students First Time Full Time In State Undergraduates



Notes:

Income cohorts include FTFT instate undergraduates awarded any Title IV federal aid (grants, loans, work study).
 Net price based on grant aid awarded only (all sources) for families with incomes between \$0 to \$30,000 and \$30,001 to \$48,000.
 In Fall 2015, 930 students were included in the net price calculations for the \$0 to \$30,000 group and 505 students for the \$30,001 to \$48,000 group.

Unrestricted Reserves



Quasi Endowments (~29%)

Funds held by schools/centers/departments to provide on-going support for strategic initiatives. Typically only interest earnings are expended. Includes self-insurance pool, BOG and BOT reserves, student merit aid reserves, etc.

Plant Funds (~28%)

Deferred maintenance and projects in process, such as residence hall renovations

Other Academic Funds (~28%)

School/center/department funding to support strategic initiatives, multi-year projects and to be prepared for unexpected expenses, such as increases in fringe benefits costs, reductions in state support, etc.

Research Funds (~8%)

Committed to individual faculty members to support research initiatives

Student Services (~7%)

Held by student service areas such as student and recreation centers, student health, for both strategic initiatives and to be prepared for unexpected expenses

Loan Funds (~0.3%)

Funds for direct lending to students

Spendable Cash & Investments (\$millions)

