

RUTGERS



FY 2022 BUDGET

University Budget Office

July 2021



FY 2022 BUDGET - FINANCIAL SUMMARY

All Units

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	1,284,807	1,376,744	91,936	7.2%
Federal and State Student Aid	265,711	270,043	4,332	1.6%
Federal Appropriation	7,324	7,426	102	1.4%
Allocated University Support	0	0	0	n/a
NJ State Appropriations	437,032	434,686	(2,346)	-0.5%
State Paid Fringe	431,008	464,625	33,617	7.8%
Grants and Contracts	528,964	567,391	38,427	7.3%
Facilities and Administrative Recoveries	118,817	128,317	9,500	8.0%
Gift and Contribution Revenue	38,104	39,475	1,371	3.6%
Endowment and Investment Income	57,050	57,098	48	0.1%
Healthcare Revenue	526,583	413,305	(113,278)	-21.5%
Affiliated and Housestaff	410,020	627,624	217,603	53.1%
Other Sources Revenue	112,280	104,037	(8,243)	-7.3%
Auxiliary Revenue	102,807	276,764	173,957	169.2%
Total Revenue	4,320,507	4,767,534	447,027	10.3%
Expense (Uses of Funds)				
Salaries and Wages	2,194,421	2,328,053	133,633	6.1%
Fringe Benefits	691,449	813,898	122,449	17.7%
Total Compensation	2,885,870	3,141,951	256,082	8.9%
Supplies and Other	249,984	249,796	(188)	-0.1%
Scholarships and Fellowships	455,943	461,391	5,448	1.2%
Travel	36,328	34,381	(1,946)	-5.4%
Plant Operation and Maintenance	122,930	142,449	19,520	15.9%
Debt Service - Principal and Interest	182,317	184,331	2,014	1.1%
Other Operating Expense	250,939	295,432	44,493	17.7%
Professional Services	269,675	312,132	42,457	15.7%
Total Expense	4,453,985	4,821,863	367,877	8.3%
Transfers	0	0	0	n/a
Cost Pool Transfers	0	0	0	n/a
Change in Fund Balance	(133,478)	(54,330)	79,149	59.3%
Plant Fund Transfers ¹	5,423	(18,087)	(23,510)	-433.5%
Use of Prior Year Net Assets	31,002	27,167	(3,834)	-12.4%
Change in Fund Balance Operations	(97,053)	(45,249)	51,805	53.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

New Brunswick Units

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	643,550	699,675	56,124	8.7%
Federal and State Student Aid	25,190	24,604	(585)	-2.3%
Federal Appropriation	7,324	7,426	102	1.4%
Allocated University Support	0	0	0	n/a
NJ State Appropriations	205,748	203,015	(2,733)	-1.3%
State Paid Fringe	124,343	130,176	5,833	4.7%
Grants and Contracts	200,018	222,944	22,926	11.5%
Facilities and Administrative Recoveries	52,192	52,025	(167)	-0.3%
Gift and Contribution Revenue	20,001	21,230	1,230	6.1%
Endowment and Investment Income	22,064	23,151	1,087	4.9%
Healthcare Revenue	345	1,575	1,230	356.9%
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	64,816	53,855	(10,961)	-16.9%
Auxiliary Revenue	84,843	238,602	153,759	181.2%
Total Revenue	1,450,434	1,678,278	227,848	15.7%
Expense (Uses of Funds)				
Salaries and Wages	649,610	698,319	48,709	7.5%
Fringe Benefits	204,290	240,042	35,752	17.5%
Total Compensation	853,900	938,361	84,461	9.9%
Supplies and Other	55,265	66,951	11,687	21.1%
Scholarships and Fellowships	93,453	99,711	6,258	6.7%
Travel	21,595	19,899	(1,696)	-7.9%
Plant Operation and Maintenance	51,599	70,475	18,876	36.6%
Debt Service - Principal and Interest	48,280	50,630	2,350	4.9%
Other Operating Expense	57,567	68,743	11,177	19.4%
Professional Services	80,915	97,963	17,048	21.1%
Total Expense	1,262,574	1,412,733	150,159	11.9%
Transfers	14,212	9,140	(5,072)	-35.7%
Cost Pool Transfers	(269,284)	(281,576)	(12,291)	-4.6%
Change in Fund Balance	(67,213)	(6,891)	60,324	89.7%
Plant Fund Transfers ¹	18,271	(16,715)	(34,986)	-191.5%
Use of Prior Year Net Assets	11,407	4,714	(6,693)	-58.7%
Change in Fund Balance Operations	(37,534)	(18,892)	18,646	49.7%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Chancellor

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	22,780	22,909	129	0.6%
Federal and State Student Aid	18,196	17,562	(634)	-3.5%
Federal Appropriation	0	0	0	n/a
Allocated University Support	(117,014)	(125,936)	(8,922)	-7.6%
NJ State Appropriations	181,722	178,489	(3,233)	-1.8%
State Paid Fringe	11,892	12,674	782	6.6%
Grants and Contracts	15,944	35,485	19,541	122.6%
Facilities and Administrative Recoveries	365	318	(47)	-12.8%
Gift and Contribution Revenue	3,157	3,722	565	17.9%
Endowment and Investment Income	537	552	16	3.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	1,178	1,269	90	7.7%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	138,755	147,043	8,288	6.0%
Expense (Uses of Funds)				
Salaries and Wages	42,856	45,796	2,940	6.9%
Fringe Benefits	11,560	9,940	(1,620)	-14.0%
Total Compensation	54,415	55,736	1,320	2.4%
Supplies and Other	3,488	3,346	(142)	-4.1%
Scholarships and Fellowships	13,342	21,088	7,746	58.1%
Travel	1,925	1,285	(640)	-33.2%
Plant Operation and Maintenance	390	216	(174)	-44.5%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	2,511	9,327	6,816	271.5%
Professional Services	4,576	4,610	33	0.7%
Total Expense	80,648	95,609	14,960	18.6%
Transfers	(33,196)	(27,977)	5,219	15.7%
Cost Pool Transfers	44,475	41,967	(2,507)	-5.6%
Change in Fund Balance	69,385	65,424	(3,961)	-5.7%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	69,385	65,424	(3,961)	-5.7%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Athletics Division I Intercollegiate

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	10,047	12,600	2,553	25.4%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	2,093	2,093	0	0.0%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	3,841	5,101	1,259	32.8%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	3,780	3,513	(267)	-7.1%
Endowment and Investment Income	1,596	1,639	43	2.7%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	730	730	n/a
Auxiliary Revenue	35,882	68,407	32,525	90.6%
Total Revenue	57,240	94,084	36,844	64.4%
Expense (Uses of Funds)				
Salaries and Wages	34,443	37,933	3,490	10.1%
Fringe Benefits	13,297	14,468	1,170	8.8%
Total Compensation	47,740	52,400	4,660	9.8%
Supplies and Other	9,332	10,943	1,611	17.3%
Scholarships and Fellowships	16,194	17,142	948	5.9%
Travel	9,319	11,412	2,093	22.5%
Plant Operation and Maintenance	1,668	1,875	207	12.4%
Debt Service - Principal and Interest	17,010	19,547	2,538	14.9%
Other Operating Expense	4,554	7,962	3,408	74.8%
Professional Services	11,239	14,227	2,989	26.6%
Total Expense	117,056	135,509	18,453	15.8%
Transfers	3,737	3,691	(46)	-1.2%
Cost Pool Transfers	(1,134)	(1,881)	(747)	-65.9%
Change in Fund Balance	(57,213)	(39,616)	17,597	30.8%
Plant Fund Transfers ¹	22,338	0	(22,338)	-100.0%
Use of Prior Year Net Assets	340	0	(340)	-100.0%
Change in Fund Balance Operations	(34,535)	(39,616)	(5,081)	-14.7%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Bookstore & Campus Retail

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	2,148	3,224	1,076	50.1%
Total Revenue	2,148	3,224	1,076	50.1%
Expense (Uses of Funds)				
Salaries and Wages	302	314	12	4.1%
Fringe Benefits	87	107	20	23.3%
Total Compensation	389	421	32	8.3%
Supplies and Other	135	52	(83)	-61.3%
Scholarships and Fellowships	0	0	0	n/a
Travel	2	0	(2)	-100.0%
Plant Operation and Maintenance	346	387	41	11.8%
Debt Service - Principal and Interest	1,414	1,245	(169)	-12.0%
Other Operating Expense	201	910	709	352.2%
Professional Services	114	135	21	18.2%
Total Expense	2,601	3,150	549	21.1%
Transfers	0	0	0	n/a
Cost Pool Transfers	(670)	(798)	(128)	-19.1%
Change in Fund Balance	(1,124)	(724)	399	35.5%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,124)	(724)	399	35.5%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Center of Alcohol Studies

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	627	627	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	440	440	n/a
Endowment and Investment Income	185	186	1	0.4%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	774	298	(476)	-61.5%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	959	1,551	591	61.6%
Expense (Uses of Funds)				
Salaries and Wages	913	1,112	199	21.8%
Fringe Benefits	393	537	144	36.7%
Total Compensation	1,306	1,649	343	26.3%
Supplies and Other	39	27	(12)	-30.6%
Scholarships and Fellowships	0	51	51	n/a
Travel	14	21	8	56.4%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	97	105	8	8.4%
Professional Services	324	271	(54)	-16.5%
Total Expense	1,780	2,123	344	19.3%
Transfers	0	30	30	n/a
Cost Pool Transfers	(565)	(534)	31	5.4%
Change in Fund Balance	(1,386)	(1,077)	308	22.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,386)	(1,077)	308	22.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB DIMACS Center for Discrete Mathematics & Theoretical Computer Science

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	0	0	0	n/a
Expense (Uses of Funds)				
Salaries and Wages	1,699	1,751	52	3.1%
Fringe Benefits	802	1,029	227	28.3%
Total Compensation	2,501	2,780	279	11.2%
Supplies and Other	15	71	56	371.7%
Scholarships and Fellowships	0	0	0	n/a
Travel	55	49	(6)	-11.4%
Plant Operation and Maintenance	4	8	4	118.8%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	216	316	99	45.9%
Professional Services	454	749	295	64.9%
Total Expense	3,245	3,973	727	22.4%
Transfers	0	0	0	n/a
Cost Pool Transfers	(823)	(746)	77	9.3%
Change in Fund Balance	(4,069)	(4,719)	(650)	-16.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(4,069)	(4,719)	(650)	-16.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Confucius Institute

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	87	0	(87)	-100.0%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	177	0	(177)	-100.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	264	0	(264)	-100.0%
Expense (Uses of Funds)				
Salaries and Wages	137	142	5	3.8%
Fringe Benefits	66	85	18	27.6%
Total Compensation	203	227	24	11.6%
Supplies and Other	1	0	(1)	-100.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	19	0	(19)	-100.0%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	65	0	(65)	-100.0%
Professional Services	0	0	0	n/a
Total Expense	289	227	(62)	-21.5%
Transfers	0	0	0	n/a
Cost Pool Transfers	(80)	0	80	100.0%
Change in Fund Balance	(105)	(227)	(122)	-116.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(105)	(227)	(122)	-116.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Dining

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	7,582	8,081	500	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	6,510	56,024	49,514	760.6%
Total Revenue	14,091	64,105	50,014	354.9%
Expense (Uses of Funds)				
Salaries and Wages	3,305	22,693	19,389	586.7%
Fringe Benefits	1,619	12,989	11,369	702.1%
Total Compensation	4,924	35,682	30,758	624.7%
Supplies and Other	1,631	18,774	17,143	1051.2%
Scholarships and Fellowships	0	0	0	n/a
Travel	6	0	(6)	-100.0%
Plant Operation and Maintenance	427	4,620	4,193	981.3%
Debt Service - Principal and Interest	1,214	1,202	(12)	-1.0%
Other Operating Expense	(685)	(3,037)	(2,352)	-343.2%
Professional Services	146	2,061	1,915	1315.5%
Total Expense	7,662	59,302	51,640	673.9%
Transfers	2,189	90	(2,099)	-95.9%
Cost Pool Transfers	(12,075)	(11,339)	736	6.1%
Change in Fund Balance	(3,457)	(6,446)	(2,988)	-86.4%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(3,457)	(6,446)	(2,988)	-86.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB DoCS Division of Continuing Studies

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	3,785	4,269	484	12.8%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,059	1,741	(317)	-15.4%
Grants and Contracts	1,433	1,391	(42)	-2.9%
Facilities and Administrative Recoveries	143	127	(16)	-11.2%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	124	127	3	2.1%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	8,800	9,608	808	9.2%
Auxiliary Revenue	841	848	7	0.8%
Total Revenue	17,185	18,111	927	5.4%
Expense (Uses of Funds)				
Salaries and Wages	14,027	13,700	(326)	-2.3%
Fringe Benefits	4,883	5,920	1,037	21.2%
Total Compensation	18,910	19,620	711	3.8%
Supplies and Other	1,889	2,332	443	23.4%
Scholarships and Fellowships	95	106	11	12.0%
Travel	449	383	(66)	-14.7%
Plant Operation and Maintenance	215	207	(8)	-3.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,979	(4,438)	(6,417)	-324.2%
Professional Services	11,786	7,801	(3,985)	-33.8%
Total Expense	35,323	26,012	(9,312)	-26.4%
Transfers	615	0	(615)	-100.0%
Cost Pool Transfers	6,923	7,900	977	14.1%
Change in Fund Balance	(10,600)	0	10,600	100.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(10,600)	0	10,600	100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Eagleton Institute of Politics

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	1,860	1,983	123	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	440	419	(21)	-4.8%
Grants and Contracts	199	224	25	12.6%
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	819	876	57	6.9%
Endowment and Investment Income	815	652	(162)	-19.9%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	107	107	0	0.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	4,240	4,260	21	0.5%
Expense (Uses of Funds)				
Salaries and Wages	2,494	2,457	(37)	-1.5%
Fringe Benefits	955	1,099	145	15.2%
Total Compensation	3,448	3,557	108	3.1%
Supplies and Other	59	41	(18)	-31.0%
Scholarships and Fellowships	509	308	(201)	-39.5%
Travel	99	32	(67)	-67.4%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	(98)	50	148	150.9%
Professional Services	114	160	46	40.4%
Total Expense	4,131	4,148	17	0.4%
Transfers	797	315	(482)	-60.5%
Cost Pool Transfers	(790)	(755)	35	4.5%
Change in Fund Balance	115	(327)	(442)	-384.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	115	(327)	(442)	-384.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB EJB Edward J Bloustein School of Planning & Public Policy

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	19,709	20,732	1,023	5.2%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	1,827	3,048	1,220	66.8%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,584	2,558	(26)	-1.0%
Grants and Contracts	14,957	15,377	421	2.8%
Facilities and Administrative Recoveries	2,261	2,307	46	2.0%
Gift and Contribution Revenue	532	614	82	15.5%
Endowment and Investment Income	547	552	5	0.9%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	282	232	(50)	-17.7%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	42,700	45,421	2,721	6.4%
Expense (Uses of Funds)				
Salaries and Wages	19,329	20,651	1,322	6.8%
Fringe Benefits	5,986	7,863	1,878	31.4%
Total Compensation	25,315	28,515	3,200	12.6%
Supplies and Other	901	698	(203)	-22.5%
Scholarships and Fellowships	2,742	2,501	(241)	-8.8%
Travel	695	603	(91)	-13.1%
Plant Operation and Maintenance	88	59	(28)	-32.1%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	2,457	1,851	(606)	-24.7%
Professional Services	3,138	3,365	227	7.2%
Total Expense	35,335	37,593	2,258	6.4%
Transfers	1,471	283	(1,188)	-80.8%
Cost Pool Transfers	(8,897)	(9,327)	(430)	-4.8%
Change in Fund Balance	(61)	(1,216)	(1,155)	-1893.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	150	150	n/a
Change in Fund Balance Operations	(61)	(1,066)	(1,005)	-1647.5%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Golf Course

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	956	1,705	750	78.4%
Total Revenue	956	1,705	750	78.4%
Expense (Uses of Funds)				
Salaries and Wages	840	861	21	2.5%
Fringe Benefits	329	366	37	11.1%
Total Compensation	1,169	1,227	58	4.9%
Supplies and Other	129	99	(30)	-23.2%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	100	75	(25)	-25.1%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	(344)	40	384	111.6%
Professional Services	36	30	(6)	-16.7%
Total Expense	1,089	1,471	381	35.0%
Transfers	0	0	0	n/a
Cost Pool Transfers	(183)	(243)	(59)	-32.4%
Change in Fund Balance	(317)	(8)	309	97.5%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	317	0	(317)	-100.0%
Change in Fund Balance Operations	0	(8)	(8)	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB GSAPP Graduate School of Applied & Professional Psychology

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	5,924	7,216	1,291	21.8%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	5,825	6,209	384	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	1,817	1,869	52	2.9%
Grants and Contracts	4,891	4,254	(637)	-13.0%
Facilities and Administrative Recoveries	1,073	1,211	139	12.9%
Gift and Contribution Revenue	235	205	(30)	-12.8%
Endowment and Investment Income	886	1,117	231	26.1%
Healthcare Revenue	345	1,575	1,230	356.9%
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	8,816	10,128	1,312	14.9%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	29,813	33,784	3,972	13.3%
Expense (Uses of Funds)				
Salaries and Wages	15,018	16,823	1,805	12.0%
Fringe Benefits	5,860	7,834	1,973	33.7%
Total Compensation	20,878	24,657	3,779	18.1%
Supplies and Other	672	766	94	14.1%
Scholarships and Fellowships	1,336	1,577	241	18.1%
Travel	341	340	(1)	-0.2%
Plant Operation and Maintenance	21	34	13	62.4%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	341	535	194	56.9%
Professional Services	1,157	898	(259)	-22.3%
Total Expense	24,746	28,808	4,063	16.4%
Transfers	1,060	963	(97)	-9.1%
Cost Pool Transfers	(5,252)	(5,477)	(225)	-4.3%
Change in Fund Balance	875	462	(413)	-47.2%
Plant Fund Transfers ¹	0	554	554	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	875	1,016	141	16.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB GSE Graduate School of Education

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	16,939	16,835	(104)	-0.6%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	947	1,009	62	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,671	2,690	19	0.7%
Grants and Contracts	5,229	5,149	(81)	-1.5%
Facilities and Administrative Recoveries	853	706	(147)	-17.2%
Gift and Contribution Revenue	225	200	(25)	-11.1%
Endowment and Investment Income	774	799	25	3.3%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	1,720	1,250	(470)	-27.3%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	29,359	28,638	(720)	-2.5%
Expense (Uses of Funds)				
Salaries and Wages	14,965	14,508	(457)	-3.1%
Fringe Benefits	4,327	5,180	853	19.7%
Total Compensation	19,292	19,688	396	2.1%
Supplies and Other	153	153	0	0.0%
Scholarships and Fellowships	650	557	(93)	-14.3%
Travel	157	35	(122)	-77.7%
Plant Operation and Maintenance	90	40	(50)	-55.6%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	600	850	250	41.6%
Professional Services	1,541	1,230	(311)	-20.2%
Total Expense	22,484	22,553	70	0.3%
Transfers	968	498	(470)	-48.6%
Cost Pool Transfers	(7,259)	(7,480)	(222)	-3.1%
Change in Fund Balance	584	(898)	(1,482)	-253.7%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	584	(898)	(1,482)	-253.8%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Housing

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	31,047	96,688	65,640	211.4%
Total Revenue	31,047	96,688	65,640	211.4%
Expense (Uses of Funds)				
Salaries and Wages	560	495	(65)	-11.6%
Fringe Benefits	34	43	9	27.2%
Total Compensation	594	538	(56)	-9.4%
Supplies and Other	2,738	3,636	898	32.8%
Scholarships and Fellowships	85	85	0	0.0%
Travel	7	0	(7)	-100.0%
Plant Operation and Maintenance	30,213	42,423	12,210	40.4%
Debt Service - Principal and Interest	26,381	26,388	8	0.0%
Other Operating Expense	0	600	600	n/a
Professional Services	4,101	6,000	1,899	46.3%
Total Expense	64,118	79,670	15,552	24.3%
Transfers	8	(5,411)	(5,419)	-66088.9%
Cost Pool Transfers	(12,587)	(12,868)	(281)	-2.2%
Change in Fund Balance	(45,649)	(1,261)	44,388	97.2%
Plant Fund Transfers ¹	(3,400)	(10,000)	(6,600)	-194.1%
Use of Prior Year Net Assets	9,200	0	(9,200)	-100.0%
Change in Fund Balance Operations	(39,849)	(11,261)	28,588	71.7%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB HGINJ Human Genetics Institute of New Jersey

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	3,060	3,261	202	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	20,060	20,450	390	1.9%
Facilities and Administrative Recoveries	7,500	3,778	(3,722)	-49.6%
Gift and Contribution Revenue	100	0	(100)	-100.0%
Endowment and Investment Income	244	249	5	2.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	18,225	4,490	(13,735)	-75.4%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	49,189	32,229	(16,960)	-34.5%
Expense (Uses of Funds)				
Salaries and Wages	15,803	7,443	(8,360)	-52.9%
Fringe Benefits	6,686	3,951	(2,736)	-40.9%
Total Compensation	22,489	11,393	(11,096)	-49.3%
Supplies and Other	12,190	1,294	(10,896)	-89.4%
Scholarships and Fellowships	225	80	(146)	-64.7%
Travel	115	10	(105)	-91.0%
Plant Operation and Maintenance	105	5	(100)	-95.2%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	2,585	64	(2,520)	-97.5%
Professional Services	3,092	14,477	11,385	368.2%
Total Expense	40,801	27,324	(13,478)	-33.0%
Transfers	1,950	505	(1,445)	-74.1%
Cost Pool Transfers	(9,639)	(11,634)	(1,996)	-20.7%
Change in Fund Balance	699	(6,224)	(6,923)	-990.4%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	699	(6,224)	(6,923)	-990.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Institute for Quantitative Biomedicine

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	1,387	1,387	0	0.0%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	105	88	(16)	-15.6%
Grants and Contracts	8,015	8,035	20	0.2%
Facilities and Administrative Recoveries	3,189	3,309	121	3.8%
Gift and Contribution Revenue	70	70	0	0.0%
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	215	203	(12)	-5.6%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	12,981	13,093	112	0.9%
Expense (Uses of Funds)				
Salaries and Wages	4,905	4,836	(69)	-1.4%
Fringe Benefits	2,051	2,446	395	19.3%
Total Compensation	6,955	7,281	326	4.7%
Supplies and Other	129	229	101	78.2%
Scholarships and Fellowships	90	45	(45)	-50.0%
Travel	243	103	(140)	-57.6%
Plant Operation and Maintenance	133	184	51	38.8%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	325	292	(34)	-10.4%
Professional Services	2,484	2,424	(60)	-2.4%
Total Expense	10,359	10,558	199	1.9%
Transfers	1,097	1,204	107	9.8%
Cost Pool Transfers	(4,181)	(4,475)	(295)	-7.0%
Change in Fund Balance	(462)	(736)	(275)	-59.4%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(462)	(736)	(275)	-59.5%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB IWL Institute for Womens Leadership

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	652	695	43	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	121	124	3	2.7%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	280	220	(60)	-21.4%
Endowment and Investment Income	136	137	2	1.1%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	1,189	1,177	(12)	-1.0%
Expense (Uses of Funds)				
Salaries and Wages	544	608	64	11.7%
Fringe Benefits	183	253	70	38.0%
Total Compensation	727	861	133	18.3%
Supplies and Other	40	30	(10)	-25.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	41	25	(16)	-39.0%
Plant Operation and Maintenance	15	15	0	0.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	84	83	(1)	-1.5%
Professional Services	60	45	(15)	-25.1%
Total Expense	966	1,058	91	9.4%
Transfers	(15)	25	40	266.7%
Cost Pool Transfers	(149)	(180)	(31)	-21.0%
Change in Fund Balance	58	(37)	(94)	-162.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	58	(37)	(94)	-162.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB LSM Laboratory for Surface Modification

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	0	0	0	n/a
Expense (Uses of Funds)				
Salaries and Wages	767	693	(74)	-9.7%
Fringe Benefits	366	409	43	11.6%
Total Compensation	1,133	1,102	(32)	-2.8%
Supplies and Other	3	4	1	44.8%
Scholarships and Fellowships	0	0	0	n/a
Travel	3	3	0	4.3%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	0	0	0	n/a
Professional Services	0	0	0	n/a
Total Expense	1,139	1,109	(30)	-2.7%
Transfers	0	0	0	n/a
Cost Pool Transfers	(296)	(325)	(29)	-9.9%
Change in Fund Balance	(1,435)	(1,434)	1	0.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,435)	(1,434)	1	0.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB MGSA Mason Gross School of the Arts

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	22,373	26,284	3,911	17.5%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	6,131	6,535	404	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	4,249	4,362	113	2.7%
Grants and Contracts	22	118	96	448.7%
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	424	410	(14)	-3.3%
Endowment and Investment Income	882	892	10	1.2%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	431	591	160	37.1%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	34,512	39,193	4,680	13.6%
Expense (Uses of Funds)				
Salaries and Wages	19,541	20,903	1,362	7.0%
Fringe Benefits	4,879	5,734	855	17.5%
Total Compensation	24,421	26,637	2,217	9.1%
Supplies and Other	817	1,085	269	32.9%
Scholarships and Fellowships	4,999	4,767	(233)	-4.7%
Travel	97	149	52	54.3%
Plant Operation and Maintenance	31	38	7	22.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	752	648	(103)	-13.7%
Professional Services	967	1,318	351	36.2%
Total Expense	32,083	34,643	2,559	8.0%
Transfers	8,453	5,388	(3,064)	-36.3%
Cost Pool Transfers	(12,879)	(12,977)	(98)	-0.8%
Change in Fund Balance	(1,998)	(3,039)	(1,042)	-52.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,998)	(3,039)	(1,042)	-52.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB NHETC New High Energy Theory Center

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	0	0	0	n/a
Expense (Uses of Funds)				
Salaries and Wages	2,322	2,472	151	6.5%
Fringe Benefits	1,043	1,366	323	31.0%
Total Compensation	3,365	3,838	474	14.1%
Supplies and Other	4	26	21	505.9%
Scholarships and Fellowships	0	0	0	n/a
Travel	51	85	34	66.5%
Plant Operation and Maintenance	0	1	1	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	32	68	36	114.4%
Professional Services	17	58	41	246.0%
Total Expense	3,468	4,077	607	17.5%
Transfers	0	0	0	n/a
Cost Pool Transfers	(764)	(784)	(20)	-2.6%
Change in Fund Balance	(4,233)	(4,861)	(627)	-14.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(4,233)	(4,861)	(627)	-14.8%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB NJAES NJ Agricultural Experiment Station

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	7,324	7,426	102	1.4%
Allocated University Support	6,236	7,077	841	13.5%
NJ State Appropriations	24,026	24,526	500	2.1%
State Paid Fringe	11,037	10,850	(187)	-1.7%
Grants and Contracts	25,252	23,118	(2,135)	-8.5%
Facilities and Administrative Recoveries	5,001	5,223	222	4.4%
Gift and Contribution Revenue	1,008	1,326	318	31.5%
Endowment and Investment Income	1,284	1,280	(4)	-0.3%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	14,983	15,300	317	2.1%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	96,151	96,125	(26)	0.0%
Expense (Uses of Funds)				
Salaries and Wages	52,434	53,866	1,432	2.7%
Fringe Benefits	16,957	16,252	(705)	-4.2%
Total Compensation	69,391	70,117	726	1.0%
Supplies and Other	4,209	3,544	(665)	-15.8%
Scholarships and Fellowships	302	248	(54)	-18.0%
Travel	1,927	114	(1,813)	-94.1%
Plant Operation and Maintenance	4,045	4,084	39	1.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	4,767	5,168	400	8.4%
Professional Services	4,030	6,677	2,646	65.7%
Total Expense	88,670	89,951	1,280	1.4%
Transfers	5,748	8,770	3,022	52.6%
Cost Pool Transfers	(16,049)	(15,997)	52	0.3%
Change in Fund Balance	(2,821)	(1,052)	1,769	62.7%
Plant Fund Transfers ¹	0	(750)	(750)	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(2,821)	(1,802)	1,019	36.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Parking

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	3,767	6,047	2,280	60.5%
Total Revenue	3,767	6,047	2,280	60.5%
Expense (Uses of Funds)				
Salaries and Wages	887	940	53	6.0%
Fringe Benefits	454	485	31	6.8%
Total Compensation	1,341	1,425	84	6.2%
Supplies and Other	8	40	32	394.4%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	360	620	260	72.2%
Debt Service - Principal and Interest	2,262	2,248	(15)	-0.6%
Other Operating Expense	400	339	(61)	-15.3%
Professional Services	1,240	2,042	802	64.7%
Total Expense	5,611	6,714	1,103	19.6%
Transfers	0	0	0	n/a
Cost Pool Transfers	(1,050)	(1,004)	46	4.4%
Change in Fund Balance	(2,895)	(1,671)	1,224	42.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	1,550	0	(1,550)	-100.0%
Change in Fund Balance Operations	(1,345)	(1,671)	(326)	-24.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Professional Science Masters

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	5,123	7,490	2,367	46.2%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	98	89	(9)	-8.7%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	32	5	(27)	-85.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	5,253	7,584	2,331	44.4%
Expense (Uses of Funds)				
Salaries and Wages	1,685	1,990	305	18.1%
Fringe Benefits	472	693	221	46.8%
Total Compensation	2,157	2,683	526	24.4%
Supplies and Other	123	127	4	3.1%
Scholarships and Fellowships	61	61	0	0.2%
Travel	30	30	0	0.0%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	837	2,175	1,337	159.7%
Professional Services	834	880	46	5.5%
Total Expense	4,042	5,955	1,913	47.3%
Transfers	0	0	0	n/a
Cost Pool Transfers	(1,211)	(1,629)	(418)	-34.5%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB SAS School of Arts & Sciences

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	303,786	325,110	21,324	7.0%
Federal and State Student Aid	5,014	5,035	21	0.4%
Federal Appropriation	0	0	0	n/a
Allocated University Support	35,771	38,130	2,358	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	53,624	57,513	3,889	7.3%
Grants and Contracts	31,242	32,324	1,082	3.5%
Facilities and Administrative Recoveries	11,244	12,454	1,210	10.8%
Gift and Contribution Revenue	3,919	4,115	196	5.0%
Endowment and Investment Income	5,321	5,588	268	5.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	4,539	3,848	(691)	-15.2%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	454,460	484,118	29,658	6.5%
Expense (Uses of Funds)				
Salaries and Wages	225,723	236,942	11,219	5.0%
Fringe Benefits	65,920	72,814	6,894	10.5%
Total Compensation	291,643	309,756	18,113	6.2%
Supplies and Other	5,533	7,948	2,415	43.7%
Scholarships and Fellowships	31,156	29,035	(2,121)	-6.8%
Travel	2,490	3,240	749	30.1%
Plant Operation and Maintenance	1,286	1,196	(90)	-7.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	15,404	19,714	4,311	28.0%
Professional Services	5,179	6,607	1,428	27.6%
Total Expense	352,691	377,497	24,806	7.0%
Transfers	16,708	17,181	473	2.8%
Cost Pool Transfers	(117,681)	(122,360)	(4,679)	-4.0%
Change in Fund Balance	797	1,442	646	81.0%
Plant Fund Transfers ¹	0	(4,000)	(4,000)	n/a
Use of Prior Year Net Assets	0	3,500	3,500	n/a
Change in Fund Balance Operations	797	942	146	18.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB SC&I School of Communication & Information

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	33,233	36,213	2,980	9.0%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	239	254	16	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	3,244	3,253	9	0.3%
Grants and Contracts	1,363	1,136	(227)	-16.6%
Facilities and Administrative Recoveries	242	205	(37)	-15.5%
Gift and Contribution Revenue	112	500	388	346.1%
Endowment and Investment Income	754	971	217	28.9%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	200	206	6	3.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	39,386	42,738	3,352	8.5%
Expense (Uses of Funds)				
Salaries and Wages	16,066	17,766	1,700	10.6%
Fringe Benefits	4,705	5,610	905	19.2%
Total Compensation	20,771	23,376	2,605	12.5%
Supplies and Other	973	595	(378)	-38.8%
Scholarships and Fellowships	994	662	(332)	-33.4%
Travel	544	306	(238)	-43.8%
Plant Operation and Maintenance	178	1,099	921	517.4%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,367	826	(541)	-39.6%
Professional Services	2,133	485	(1,648)	-77.3%
Total Expense	26,959	27,348	389	1.4%
Transfers	20	15	(5)	-25.0%
Cost Pool Transfers	(9,775)	(10,033)	(258)	-2.6%
Change in Fund Balance	2,672	5,372	2,700	101.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	2,672	5,372	2,700	101.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB SOE School of Engineering

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	55,224	56,864	1,640	3.0%
Federal and State Student Aid	1,010	975	(35)	-3.5%
Federal Appropriation	0	0	0	n/a
Allocated University Support	16,643	17,740	1,097	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	8,938	9,175	238	2.7%
Grants and Contracts	32,193	35,301	3,107	9.7%
Facilities and Administrative Recoveries	12,496	13,574	1,079	8.6%
Gift and Contribution Revenue	3,250	2,200	(1,050)	-32.3%
Endowment and Investment Income	1,497	1,572	74	5.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	200	1,078	878	438.9%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	131,451	138,478	7,027	5.3%
Expense (Uses of Funds)				
Salaries and Wages	49,365	53,235	3,870	7.8%
Fringe Benefits	14,226	17,250	3,025	21.3%
Total Compensation	63,590	70,485	6,895	10.8%
Supplies and Other	4,653	3,248	(1,405)	-30.2%
Scholarships and Fellowships	10,713	9,631	(1,082)	-10.1%
Travel	1,329	557	(772)	-58.1%
Plant Operation and Maintenance	141	186	45	31.9%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	8,214	11,584	3,370	41.0%
Professional Services	5,836	6,445	609	10.4%
Total Expense	94,476	102,136	7,660	8.1%
Transfers	620	1,328	708	114.3%
Cost Pool Transfers	(35,755)	(36,984)	(1,229)	-3.4%
Change in Fund Balance	1,839	686	(1,153)	-62.7%
Plant Fund Transfers ¹	0	(1,750)	(1,750)	n/a
Use of Prior Year Net Assets	0	1,064	1,064	n/a
Change in Fund Balance Operations	1,839	0	(1,839)	-100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB SEBS School of Environmental & Biological Sciences

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	42,526	43,802	1,276	3.0%
Federal and State Student Aid	970	1,033	63	6.5%
Federal Appropriation	0	0	0	n/a
Allocated University Support	20,012	21,332	1,319	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	8,591	8,588	(3)	0.0%
Grants and Contracts	14,031	13,467	(564)	-4.0%
Facilities and Administrative Recoveries	3,425	3,939	514	15.0%
Gift and Contribution Revenue	619	732	113	18.3%
Endowment and Investment Income	1,927	2,044	117	6.1%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	849	812	(37)	-4.3%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	92,951	95,749	2,798	3.0%
Expense (Uses of Funds)				
Salaries and Wages	35,368	37,004	1,636	4.6%
Fringe Benefits	10,388	12,211	1,823	17.5%
Total Compensation	45,756	49,215	3,459	7.6%
Supplies and Other	(234)	1,333	1,567	669.2%
Scholarships and Fellowships	5,232	5,577	345	6.6%
Travel	812	72	(740)	-91.2%
Plant Operation and Maintenance	526	539	13	2.5%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	3,459	3,314	(146)	-4.2%
Professional Services	5,933	4,211	(1,722)	-29.0%
Total Expense	61,484	64,260	2,776	4.5%
Transfers	(4,401)	(5,198)	(797)	-18.1%
Cost Pool Transfers	(26,290)	(27,524)	(1,234)	-4.7%
Change in Fund Balance	777	(1,232)	(2,009)	-258.5%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	777	(1,232)	(2,009)	-258.6%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB SMLR School of Management & Labor Relations

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	22,548	24,171	1,622	7.2%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	304	324	20	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,775	2,864	90	3.2%
Grants and Contracts	1,696	2,536	839	49.5%
Facilities and Administrative Recoveries	150	200	50	33.3%
Gift and Contribution Revenue	500	503	3	0.6%
Endowment and Investment Income	729	759	30	4.1%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	550	300	(250)	-45.5%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	29,252	31,656	2,404	8.2%
Expense (Uses of Funds)				
Salaries and Wages	15,733	16,192	459	2.9%
Fringe Benefits	4,878	5,592	714	14.6%
Total Compensation	20,611	21,783	1,173	5.7%
Supplies and Other	317	100	(217)	-68.5%
Scholarships and Fellowships	352	390	38	10.8%
Travel	206	315	109	52.9%
Plant Operation and Maintenance	20	100	80	400.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	200	700	500	250.0%
Professional Services	885	1,343	458	51.8%
Total Expense	22,591	24,732	2,141	9.5%
Transfers	223	414	192	86.0%
Cost Pool Transfers	(8,089)	(7,468)	621	7.7%
Change in Fund Balance	(1,205)	(129)	1,076	89.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,205)	(129)	1,076	89.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB SSW School of Social Work

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	30,441	32,941	2,501	8.2%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	844	900	56	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,616	2,665	49	1.9%
Grants and Contracts	19,877	20,026	149	0.8%
Facilities and Administrative Recoveries	2,492	2,717	225	9.0%
Gift and Contribution Revenue	641	980	339	52.8%
Endowment and Investment Income	1,530	1,700	171	11.2%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	757	900	143	18.9%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	59,198	62,830	3,632	6.1%
Expense (Uses of Funds)				
Salaries and Wages	24,955	27,126	2,171	8.7%
Fringe Benefits	8,159	11,121	2,962	36.3%
Total Compensation	33,114	38,248	5,134	15.5%
Supplies and Other	1,925	1,128	(797)	-41.4%
Scholarships and Fellowships	1,876	1,004	(872)	-46.5%
Travel	504	554	49	9.8%
Plant Operation and Maintenance	100	30	(70)	-70.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	3,829	3,487	(342)	-8.9%
Professional Services	6,001	5,265	(736)	-12.3%
Total Expense	47,351	49,716	2,365	5.0%
Transfers	178	35	(143)	-80.3%
Cost Pool Transfers	(11,723)	(11,975)	(252)	-2.1%
Change in Fund Balance	302	1,174	873	289.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	302	1,174	873	289.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Student Affairs

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	37,065	47,448	10,383	28.0%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	3,134	3,340	207	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,305	2,230	(75)	-3.2%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	329	605	276	83.9%
Endowment and Investment Income	232	242	10	4.3%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	973	1,485	512	52.7%
Auxiliary Revenue	993	2,559	1,566	157.8%
Total Revenue	45,030	57,909	12,879	28.6%
Expense (Uses of Funds)				
Salaries and Wages	25,287	29,063	3,776	14.9%
Fringe Benefits	10,038	12,994	2,957	29.5%
Total Compensation	35,325	42,058	6,733	19.1%
Supplies and Other	2,170	3,711	1,541	71.0%
Scholarships and Fellowships	1,854	4,397	2,543	137.1%
Travel	96	133	37	38.3%
Plant Operation and Maintenance	236	424	188	79.5%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	2,408	4,278	1,869	77.6%
Professional Services	1,207	1,752	545	45.1%
Total Expense	43,298	56,753	13,455	31.1%
Transfers	3,487	6,136	2,648	75.9%
Cost Pool Transfers	(9,634)	(9,377)	257	2.7%
Change in Fund Balance	(4,415)	(2,084)	2,330	52.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(4,415)	(2,084)	2,330	52.8%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Student & Recreation Centers O&M

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	12,045	14,790	2,745	22.8%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	12,045	14,790	2,745	22.8%
Expense (Uses of Funds)				
Salaries and Wages	23	25	2	7.2%
Fringe Benefits	12	12	1	7.1%
Total Compensation	35	37	3	7.2%
Supplies and Other	295	533	239	81.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	10,248	11,859	1,612	15.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	81	90	9	11.1%
Professional Services	100	250	150	150.0%
Total Expense	10,758	12,770	2,012	18.7%
Transfers	(182)	(814)	(632)	-348.2%
Cost Pool Transfers	(438)	(438)	0	0.0%
Change in Fund Balance	667	769	101	15.1%
Plant Fund Transfers ¹	(667)	(769)	(101)	-15.1%
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB Waksman Institute of Microbiology

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	2,380	2,536	157	6.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	1,214	1,162	(53)	-4.3%
Grants and Contracts	3,614	3,927	313	8.7%
Facilities and Administrative Recoveries	1,757	1,956	198	11.3%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	2,065	2,091	26	1.3%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	1,008	1,015	7	0.7%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	12,038	12,687	648	5.4%
Expense (Uses of Funds)				
Salaries and Wages	6,013	6,591	579	9.6%
Fringe Benefits	2,122	2,706	584	27.5%
Total Compensation	8,135	9,297	1,163	14.3%
Supplies and Other	904	1,016	112	12.4%
Scholarships and Fellowships	644	400	(244)	-37.9%
Travel	10	29	19	201.8%
Plant Operation and Maintenance	615	150	(465)	-75.6%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	255	167	(88)	-34.4%
Professional Services	1,271	1,176	(95)	-7.5%
Total Expense	11,833	12,236	402	3.4%
Transfers	1,523	630	(893)	-58.6%
Cost Pool Transfers	(3,798)	(3,817)	(19)	-0.5%
Change in Fund Balance	(2,071)	(2,736)	(666)	-32.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(2,071)	(2,736)	(666)	-32.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NB University Press

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	123	159	35	28.8%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	2,700	3,100	400	14.8%
Total Revenue	2,823	3,259	435	15.4%
Expense (Uses of Funds)				
Salaries and Wages	1,303	1,387	84	6.4%
Fringe Benefits	554	685	131	23.7%
Total Compensation	1,857	2,072	215	11.6%
Supplies and Other	25	22	(4)	-14.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	10	12	2	20.0%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	673	676	3	0.4%
Professional Services	916	970	54	5.9%
Total Expense	3,482	3,752	270	7.8%
Transfers	1,153	1,038	(115)	-10.0%
Cost Pool Transfers	(967)	(1,015)	(48)	-5.0%
Change in Fund Balance	(472)	(470)	2	0.5%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(472)	(470)	2	0.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

Newark Units

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	272,899	300,048	27,149	9.9%
Federal and State Student Aid	14,999	18,436	3,437	22.9%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	33,697	33,697	0	0.0%
State Paid Fringe	35,648	41,036	5,387	15.1%
Grants and Contracts	26,868	26,414	(454)	-1.7%
Facilities and Administrative Recoveries	5,150	5,208	58	1.1%
Gift and Contribution Revenue	3,367	2,998	(369)	-11.0%
Endowment and Investment Income	4,437	4,863	426	9.6%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	7,066	6,766	(301)	-4.3%
Auxiliary Revenue	8,322	20,078	11,756	141.3%
Total Revenue	412,453	459,542	47,089	11.4%
Expense (Uses of Funds)				
Salaries and Wages	171,288	181,800	10,512	6.1%
Fringe Benefits	52,732	60,598	7,866	14.9%
Total Compensation	224,020	242,398	18,378	8.2%
Supplies and Other	19,024	17,388	(1,636)	-8.6%
Scholarships and Fellowships	49,077	50,248	1,171	2.4%
Travel	2,330	2,447	117	5.0%
Plant Operation and Maintenance	5,180	4,475	(704)	-13.6%
Debt Service - Principal and Interest	11,479	11,833	354	3.1%
Other Operating Expense	14,428	15,975	1,547	10.7%
Professional Services	18,152	21,126	2,974	16.4%
Total Expense	343,690	365,890	22,200	6.5%
Transfers	2,629	2,386	(243)	-9.2%
Cost Pool Transfers	(88,322)	(94,125)	(5,803)	-6.6%
Change in Fund Balance	(16,930)	1,913	18,843	111.3%
Plant Fund Transfers ¹	0	(805)	(805)	n/a
Use of Prior Year Net Assets	5,233	5,081	(153)	-2.9%
Change in Fund Balance Operations	(11,697)	6,191	17,884	152.9%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK Chancellor

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	7,059	7,481	422	6.0%
Federal and State Student Aid	14,999	18,436	3,437	22.9%
Federal Appropriation	0	0	0	n/a
Allocated University Support	(21,819)	(24,671)	(2,852)	-13.1%
NJ State Appropriations	33,697	33,697	0	0.0%
State Paid Fringe	6,104	6,172	68	1.1%
Grants and Contracts	8,003	4,666	(3,337)	-41.7%
Facilities and Administrative Recoveries	199	115	(84)	-42.1%
Gift and Contribution Revenue	25	29	5	20.1%
Endowment and Investment Income	216	782	566	261.8%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	106	67	(38)	-36.3%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	48,588	46,775	(1,812)	-3.7%
Expense (Uses of Funds)				
Salaries and Wages	22,037	23,019	983	4.5%
Fringe Benefits	6,120	7,260	1,141	18.6%
Total Compensation	28,156	30,280	2,123	7.5%
Supplies and Other	6,977	6,571	(407)	-5.8%
Scholarships and Fellowships	15,858	18,988	3,130	19.7%
Travel	629	505	(124)	-19.7%
Plant Operation and Maintenance	210	214	4	1.9%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	4,719	7,382	2,663	56.4%
Professional Services	4,183	4,765	582	13.9%
Total Expense	60,733	68,704	7,971	13.1%
Transfers	583	622	39	6.6%
Cost Pool Transfers	23,722	25,343	1,621	6.8%
Change in Fund Balance	12,160	4,036	(8,125)	-66.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	696	696	n/a
Change in Fund Balance Operations	12,160	4,732	(7,429)	-61.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK Bookstore & Campus Retail

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	237	248	11	4.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	221	221	0	0.0%
Total Revenue	458	469	11	2.4%
Expense (Uses of Funds)				
Salaries and Wages	0	0	0	n/a
Fringe Benefits	0	0	0	n/a
Total Compensation	0	0	0	n/a
Supplies and Other	0	0	0	n/a
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	213	222	9	4.2%
Professional Services	4	15	11	279.2%
Total Expense	217	237	20	9.0%
Transfers	0	0	0	n/a
Cost Pool Transfers	(240)	(232)	8	3.3%
Change in Fund Balance	1	0	(1)	-100.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	1	0	(1)	-100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK Dining

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	654	1,080	426	65.1%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	583	1,865	1,282	219.8%
Total Revenue	1,237	2,945	1,708	138.0%
Expense (Uses of Funds)				
Salaries and Wages	51	54	3	5.6%
Fringe Benefits	25	33	7	29.4%
Total Compensation	76	87	10	13.1%
Supplies and Other	3,383	2,008	(1,374)	-40.6%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	183	170	(13)	-7.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	8	8	0	0.0%
Professional Services	0	0	0	n/a
Total Expense	3,651	2,274	(1,377)	-37.7%
Transfers	0	0	0	n/a
Cost Pool Transfers	(647)	(671)	(25)	-3.8%
Change in Fund Balance	(3,060)	0	3,060	100.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(3,060)	0	3,060	100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK Housing

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	1,343	1,400	57	4.3%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	6,061	16,000	9,939	164.0%
Total Revenue	7,404	17,400	9,996	135.0%
Expense (Uses of Funds)				
Salaries and Wages	1,320	1,176	(144)	-10.9%
Fringe Benefits	554	677	123	22.2%
Total Compensation	1,874	1,853	(21)	-1.1%
Supplies and Other	317	215	(102)	-32.1%
Scholarships and Fellowships	360	360	0	0.0%
Travel	0	0	0	n/a
Plant Operation and Maintenance	2,518	2,150	(368)	-14.6%
Debt Service - Principal and Interest	10,085	10,072	(12)	-0.1%
Other Operating Expense	500	70	(430)	-86.0%
Professional Services	2,044	2,200	156	7.6%
Total Expense	17,697	16,920	(777)	-4.4%
Transfers	0	0	0	n/a
Cost Pool Transfers	(2,374)	(2,666)	(292)	-12.3%
Change in Fund Balance	(12,668)	(2,187)	10,481	82.7%
Plant Fund Transfers ¹	0	(600)	(600)	n/a
Use of Prior Year Net Assets	1,230	0	(1,230)	-100.0%
Change in Fund Balance Operations	(11,438)	(2,787)	8,651	75.6%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK NLAW School of Law Newark

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	19,775	21,735	1,960	9.9%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	4,911	5,339	428	8.7%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	4,646	4,560	(85)	-1.8%
Grants and Contracts	692	1,650	958	138.5%
Facilities and Administrative Recoveries	0	29	29	n/a
Gift and Contribution Revenue	485	563	78	16.1%
Endowment and Investment Income	1,054	878	(176)	-16.7%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	214	213	(1)	-0.2%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	31,776	34,967	3,192	10.0%
Expense (Uses of Funds)				
Salaries and Wages	15,784	17,070	1,286	8.1%
Fringe Benefits	4,899	5,977	1,079	22.0%
Total Compensation	20,683	23,048	2,365	11.4%
Supplies and Other	485	544	59	12.2%
Scholarships and Fellowships	8,987	8,942	(44)	-0.5%
Travel	249	230	(18)	-7.4%
Plant Operation and Maintenance	56	64	8	13.9%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	850	652	(198)	-23.3%
Professional Services	423	342	(80)	-19.0%
Total Expense	31,731	33,822	2,090	6.6%
Transfers	1,702	1,576	(126)	-7.4%
Cost Pool Transfers	(9,360)	(9,804)	(444)	-4.7%
Change in Fund Balance	(7,613)	(7,082)	531	7.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(7,613)	(7,082)	531	7.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK Parking

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	532	532	0	0.0%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	1,235	1,895	660	53.4%
Total Revenue	1,767	2,427	660	37.4%
Expense (Uses of Funds)				
Salaries and Wages	90	69	(21)	-23.2%
Fringe Benefits	33	41	8	23.5%
Total Compensation	124	111	(13)	-10.6%
Supplies and Other	42	17	(25)	-59.5%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	432	325	(107)	-24.7%
Debt Service - Principal and Interest	1,394	1,761	366	26.3%
Other Operating Expense	200	208	8	4.0%
Professional Services	678	870	192	28.4%
Total Expense	2,870	3,291	421	14.7%
Transfers	0	0	0	n/a
Cost Pool Transfers	(391)	(387)	4	1.0%
Change in Fund Balance	(1,494)	(1,252)	242	16.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	120	0	(120)	-100.0%
Change in Fund Balance Operations	(1,374)	(1,252)	122	8.9%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK RBS Rutgers Business School

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	146,990	164,506	17,516	11.9%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	(5,000)	(5,000)	0	0.0%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	10,854	14,117	3,263	30.1%
Grants and Contracts	4,946	6,777	1,831	37.0%
Facilities and Administrative Recoveries	398	579	181	45.4%
Gift and Contribution Revenue	2,155	1,723	(432)	-20.0%
Endowment and Investment Income	2,329	2,355	26	1.1%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	5,077	4,946	(130)	-2.6%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	167,749	190,003	22,255	13.3%
Expense (Uses of Funds)				
Salaries and Wages	62,360	66,784	4,424	7.1%
Fringe Benefits	19,523	21,687	2,165	11.1%
Total Compensation	81,883	88,472	6,589	8.0%
Supplies and Other	3,095	3,090	(5)	-0.2%
Scholarships and Fellowships	16,469	13,959	(2,510)	-15.2%
Travel	799	1,363	563	70.5%
Plant Operation and Maintenance	169	188	19	11.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	2,534	3,111	577	22.8%
Professional Services	6,513	7,996	1,483	22.8%
Total Expense	111,462	118,178	6,716	6.0%
Transfers	(1,170)	(1,032)	138	11.8%
Cost Pool Transfers	(52,283)	(56,116)	(3,832)	-7.3%
Change in Fund Balance	2,833	14,678	11,845	418.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	516	516	n/a
Change in Fund Balance Operations	2,833	15,194	12,361	436.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK SASN School of Arts & Sciences Newark

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	74,715	77,905	3,190	4.3%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	13,169	14,169	1,000	7.6%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	11,883	13,682	1,799	15.1%
Grants and Contracts	12,699	12,823	124	1.0%
Facilities and Administrative Recoveries	4,483	4,407	(76)	-1.7%
Gift and Contribution Revenue	643	642	(1)	-0.1%
Endowment and Investment Income	818	829	11	1.3%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	312	217	(95)	-30.5%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	118,723	124,674	5,951	5.0%
Expense (Uses of Funds)				
Salaries and Wages	53,423	56,506	3,083	5.8%
Fringe Benefits	16,058	17,937	1,880	11.7%
Total Compensation	69,481	74,444	4,963	7.1%
Supplies and Other	3,608	4,019	411	11.4%
Scholarships and Fellowships	5,164	5,402	238	4.6%
Travel	278	18	(260)	-93.5%
Plant Operation and Maintenance	12	46	34	287.9%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	4,409	3,254	(1,156)	-26.2%
Professional Services	3,084	3,989	905	29.3%
Total Expense	86,037	91,172	5,135	6.0%
Transfers	949	618	(331)	-34.8%
Cost Pool Transfers	(39,134)	(41,971)	(2,838)	-7.3%
Change in Fund Balance	(5,499)	(7,851)	(2,351)	-42.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	3,083	3,031	(52)	-1.7%
Change in Fund Balance Operations	(2,416)	(4,820)	(2,403)	-99.5%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK SCJ School of Criminal Justice

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	6,356	7,523	1,167	18.4%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	2,486	3,090	604	24.3%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	1,099	1,267	168	15.3%
Grants and Contracts	422	315	(106)	-25.2%
Facilities and Administrative Recoveries	70	6	(64)	-91.4%
Gift and Contribution Revenue	43	10	(33)	-76.9%
Endowment and Investment Income	10	9	(1)	-14.8%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	3	0	(3)	-100.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	10,489	12,220	1,731	16.5%
Expense (Uses of Funds)				
Salaries and Wages	4,384	4,874	490	11.2%
Fringe Benefits	1,338	1,554	215	16.1%
Total Compensation	5,722	6,428	706	12.3%
Supplies and Other	180	122	(59)	-32.5%
Scholarships and Fellowships	811	831	20	2.5%
Travel	102	100	(2)	-2.1%
Plant Operation and Maintenance	1	0	(1)	-100.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	352	320	(32)	-9.1%
Professional Services	78	68	(10)	-13.4%
Total Expense	7,248	7,869	621	8.6%
Transfers	198	120	(78)	-39.3%
Cost Pool Transfers	(4,253)	(4,559)	(306)	-7.2%
Change in Fund Balance	(814)	(88)	727	89.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(814)	(88)	727	89.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK SPAA School of Public Affairs & Administration

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	7,681	8,457	776	10.1%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	1,040	1,040	0	0.0%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	928	1,099	171	18.4%
Grants and Contracts	30	183	153	509.4%
Facilities and Administrative Recoveries	0	72	72	n/a
Gift and Contribution Revenue	16	30	13	82.1%
Endowment and Investment Income	10	10	1	6.6%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	1,165	1,185	20	1.7%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	10,870	12,075	1,206	11.1%
Expense (Uses of Funds)				
Salaries and Wages	5,116	5,516	400	7.8%
Fringe Benefits	1,531	1,976	444	29.0%
Total Compensation	6,647	7,492	845	12.7%
Supplies and Other	52	52	0	0.0%
Scholarships and Fellowships	1,319	1,593	274	20.8%
Travel	115	153	38	32.8%
Plant Operation and Maintenance	0	1	1	296.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	142	140	(2)	-1.2%
Professional Services	169	173	4	2.2%
Total Expense	8,446	9,605	1,159	13.7%
Transfers	376	345	(31)	-8.1%
Cost Pool Transfers	(3,378)	(3,658)	(280)	-8.3%
Change in Fund Balance	(577)	(841)	(264)	-45.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	800	837	37	4.7%
Change in Fund Balance Operations	223	(4)	(227)	-101.8%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK Student & Recreation Centers O&M

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	3,402	3,899	498	14.6%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	3,402	3,899	498	14.6%
Expense (Uses of Funds)				
Salaries and Wages	703	729	26	3.7%
Fringe Benefits	324	441	117	36.0%
Total Compensation	1,027	1,170	143	13.9%
Supplies and Other	85	110	25	29.4%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	1,347	1,210	(137)	-10.2%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	3	4	2	60.0%
Professional Services	35	75	40	114.3%
Total Expense	2,497	2,569	72	2.9%
Transfers	0	0	0	n/a
Cost Pool Transfers	(126)	(126)	0	0.0%
Change in Fund Balance	779	1,205	426	54.7%
Plant Fund Transfers ¹	0	(205)	(205)	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	779	1,000	221	28.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NWK Student Affairs

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	6,921	8,542	1,621	23.4%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	2,447	2,772	325	13.3%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	135	137	3	1.9%
Grants and Contracts	77	0	(77)	-100.0%
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	190	137	(53)	-28.1%
Auxiliary Revenue	222	97	(125)	-56.2%
Total Revenue	9,992	11,685	1,694	17.0%
Expense (Uses of Funds)				
Salaries and Wages	6,019	6,001	(19)	-0.3%
Fringe Benefits	2,327	3,014	687	29.5%
Total Compensation	8,346	9,015	669	8.0%
Supplies and Other	800	641	(159)	-19.9%
Scholarships and Fellowships	109	173	64	58.7%
Travel	157	77	(79)	-50.6%
Plant Operation and Maintenance	251	107	(144)	-57.2%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	498	604	106	21.4%
Professional Services	941	633	(308)	-32.8%
Total Expense	11,102	11,251	149	1.3%
Transfers	(8)	136	145	1748.0%
Cost Pool Transfers	142	723	581	408.4%
Change in Fund Balance	(977)	1,294	2,271	232.4%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(977)	1,294	2,271	232.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

Camden Units

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	113,632	119,972	6,340	5.6%
Federal and State Student Aid	4,892	6,871	1,979	40.5%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	0.0%
NJ State Appropriations	17,657	17,657	0	0.0%
State Paid Fringe	17,852	19,676	1,824	10.2%
Grants and Contracts	18,007	17,347	(660)	-3.7%
Facilities and Administrative Recoveries	1,700	1,755	55	3.2%
Gift and Contribution Revenue	690	762	71	10.3%
Endowment and Investment Income	1,057	1,119	61	5.8%
Healthcare Revenue	30	18	(12)	-40.0%
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	2,420	2,773	353	14.6%
Auxiliary Revenue	4,166	9,651	5,485	131.7%
Total Revenue	182,103	197,599	15,496	8.5%
Expense (Uses of Funds)				
Salaries and Wages	86,522	92,384	5,861	6.8%
Fringe Benefits	27,102	31,951	4,850	17.9%
Total Compensation	113,624	124,335	10,711	9.4%
Supplies and Other	4,086	4,818	732	17.9%
Scholarships and Fellowships	29,503	26,126	(3,377)	-11.4%
Travel	651	2,081	1,430	219.6%
Plant Operation and Maintenance	2,297	3,848	1,551	67.5%
Debt Service - Principal and Interest	2,517	2,517	0	0.0%
Other Operating Expense	7,973	8,913	940	11.8%
Professional Services	9,886	14,014	4,127	41.7%
Total Expense	170,537	186,651	16,113	9.4%
Transfers	1,340	1,243	(97)	-7.2%
Cost Pool Transfers	(41,480)	(44,835)	(3,355)	-8.1%
Change in Fund Balance	(28,574)	(32,643)	(4,069)	-14.2%
Plant Fund Transfers ¹	(185)	(485)	(300)	-162.5%
Use of Prior Year Net Assets	384	183	(201)	-52.4%
Change in Fund Balance Operations	(28,375)	(32,945)	(4,570)	-16.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD Chancellor

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	3,862	4,925	1,062	27.5%
Federal and State Student Aid	4,892	6,871	1,979	40.5%
Federal Appropriation	0	0	0	n/a
Allocated University Support	(14,384)	(16,774)	(2,390)	-16.6%
NJ State Appropriations	17,657	17,657	0	0.0%
State Paid Fringe	4,141	4,470	328	7.9%
Grants and Contracts	9,886	8,106	(1,780)	-18.0%
Facilities and Administrative Recoveries	293	209	(84)	-28.7%
Gift and Contribution Revenue	39	49	10	25.1%
Endowment and Investment Income	53	54	1	1.2%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	60	221	161	267.9%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	26,499	25,787	(713)	-2.7%
Expense (Uses of Funds)				
Salaries and Wages	19,970	20,508	538	2.7%
Fringe Benefits	6,929	7,798	869	12.5%
Total Compensation	26,899	28,306	1,406	5.2%
Supplies and Other	1,173	1,450	277	23.6%
Scholarships and Fellowships	6,954	1,264	(5,690)	-81.8%
Travel	320	1,061	740	231.3%
Plant Operation and Maintenance	480	861	381	79.5%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	2,312	3,325	1,013	43.8%
Professional Services	4,414	4,261	(153)	-3.5%
Total Expense	42,553	40,528	(2,024)	-4.8%
Transfers	(496)	(454)	43	8.6%
Cost Pool Transfers	18,431	18,767	336	1.8%
Change in Fund Balance	1,881	3,571	1,690	89.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	273	166	(107)	-39.3%
Change in Fund Balance Operations	2,154	3,737	1,583	73.5%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD Bookstore & Campus Retail

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	248	252	4	1.6%
Total Revenue	248	252	4	1.6%
Expense (Uses of Funds)				
Salaries and Wages	0	0	0	n/a
Fringe Benefits	0	0	0	n/a
Total Compensation	0	0	0	n/a
Supplies and Other	0	0	0	n/a
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	37	43	6	16.7%
Professional Services	0	0	0	n/a
Total Expense	37	43	6	16.7%
Transfers	0	0	0	n/a
Cost Pool Transfers	(172)	(163)	9	5.1%
Change in Fund Balance	40	46	6	14.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	40	46	6	14.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD Dining

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	623	2,608	1,985	318.8%
Total Revenue	623	2,608	1,985	318.8%
Expense (Uses of Funds)				
Salaries and Wages	214	270	56	26.0%
Fringe Benefits	94	148	54	57.1%
Total Compensation	308	418	109	35.5%
Supplies and Other	33	33	0	0.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	262	366	104	39.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	0	2	2	557.1%
Professional Services	1,344	3,754	2,410	179.2%
Total Expense	1,947	4,572	2,625	134.8%
Transfers	0	0	0	n/a
Cost Pool Transfers	(905)	(686)	218	24.1%
Change in Fund Balance	(2,229)	(2,650)	(421)	-18.9%
Plant Fund Transfers ¹	(185)	(185)	0	0.0%
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(2,414)	(2,835)	(421)	-17.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD FASC Faculty of Arts & Sciences Camden

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	49,389	49,720	331	0.7%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	7,129	8,629	1,500	21.0%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	6,707	7,437	730	10.9%
Grants and Contracts	6,980	8,138	1,158	16.6%
Facilities and Administrative Recoveries	1,302	1,441	139	10.7%
Gift and Contribution Revenue	184	161	(23)	-12.5%
Endowment and Investment Income	611	640	29	4.8%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	1,216	1,166	(50)	-4.1%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	73,519	77,332	3,813	5.2%
Expense (Uses of Funds)				
Salaries and Wages	32,448	34,713	2,265	7.0%
Fringe Benefits	9,270	10,752	1,482	16.0%
Total Compensation	41,718	45,466	3,747	9.0%
Supplies and Other	1,647	1,737	90	5.5%
Scholarships and Fellowships	10,858	12,144	1,285	11.8%
Travel	143	760	618	432.7%
Plant Operation and Maintenance	115	156	41	35.2%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	3,136	3,173	37	1.2%
Professional Services	927	1,635	708	76.4%
Total Expense	58,544	65,070	6,526	11.1%
Transfers	1,123	907	(216)	-19.3%
Cost Pool Transfers	(27,081)	(30,605)	(3,524)	-13.0%
Change in Fund Balance	(10,983)	(17,436)	(6,453)	-58.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	111	17	(94)	-84.6%
Change in Fund Balance Operations	(10,872)	(17,419)	(6,547)	-60.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD Housing

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	2,786	5,930	3,144	112.9%
Total Revenue	2,786	5,930	3,144	112.9%
Expense (Uses of Funds)				
Salaries and Wages	737	700	(37)	-5.1%
Fringe Benefits	276	363	87	31.7%
Total Compensation	1,013	1,063	50	4.9%
Supplies and Other	110	140	30	27.3%
Scholarships and Fellowships	4	4	0	0.0%
Travel	3	0	(3)	-100.0%
Plant Operation and Maintenance	841	1,300	459	54.6%
Debt Service - Principal and Interest	2,517	2,517	0	0.0%
Other Operating Expense	200	55	(145)	-72.5%
Professional Services	474	750	276	58.3%
Total Expense	5,161	5,829	668	12.9%
Transfers	0	0	0	n/a
Cost Pool Transfers	(1,686)	(1,714)	(29)	-1.7%
Change in Fund Balance	(4,062)	(1,614)	2,448	60.3%
Plant Fund Transfers ¹	0	(300)	(300)	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(4,062)	(1,914)	2,148	52.9%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD Parking

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	415	595	181	43.6%
Total Revenue	415	595	181	43.6%
Expense (Uses of Funds)				
Salaries and Wages	50	53	3	6.6%
Fringe Benefits	24	32	7	30.3%
Total Compensation	74	85	11	14.4%
Supplies and Other	1	1	0	0.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	15	22	7	46.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	505	751	246	48.7%
Professional Services	98	98	0	0.0%
Total Expense	693	956	264	38.0%
Transfers	0	0	0	n/a
Cost Pool Transfers	(201)	(153)	48	24.1%
Change in Fund Balance	(479)	(514)	(34)	-7.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(479)	(514)	(34)	-7.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD SBC School of Business Camden

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	24,647	24,955	308	1.3%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	2,996	3,239	242	8.1%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,767	3,123	356	12.9%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	65	60	(5)	-8.0%
Endowment and Investment Income	86	90	4	4.3%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	859	1,092	233	27.2%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	31,420	32,559	1,139	3.6%
Expense (Uses of Funds)				
Salaries and Wages	12,031	12,987	956	7.9%
Fringe Benefits	3,594	4,269	675	18.8%
Total Compensation	15,625	17,256	1,631	10.4%
Supplies and Other	590	453	(137)	-23.2%
Scholarships and Fellowships	3,093	3,684	591	19.1%
Travel	98	136	38	38.6%
Plant Operation and Maintenance	4	2	(2)	-57.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	569	389	(181)	-31.8%
Professional Services	1,360	2,318	958	70.5%
Total Expense	21,340	24,238	2,898	13.6%
Transfers	378	378	0	0.0%
Cost Pool Transfers	(11,480)	(11,488)	(8)	-0.1%
Change in Fund Balance	(1,021)	(2,789)	(1,768)	-173.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,021)	(2,789)	(1,768)	-173.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD CLAW School of Law Camden

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	14,820	16,752	1,931	13.0%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	2,524	2,790	266	10.5%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	3,453	3,752	299	8.7%
Grants and Contracts	676	603	(73)	-10.7%
Facilities and Administrative Recoveries	70	70	0	0.0%
Gift and Contribution Revenue	375	465	90	24.0%
Endowment and Investment Income	280	338	58	20.7%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	255	112	(143)	-56.2%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	22,452	24,880	2,428	10.8%
Expense (Uses of Funds)				
Salaries and Wages	11,463	12,152	689	6.0%
Fringe Benefits	3,496	4,018	522	14.9%
Total Compensation	14,959	16,170	1,211	8.1%
Supplies and Other	169	158	(11)	-6.5%
Scholarships and Fellowships	6,123	6,340	217	3.5%
Travel	61	78	17	28.8%
Plant Operation and Maintenance	15	21	6	43.4%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	905	946	41	4.5%
Professional Services	359	348	(11)	-3.0%
Total Expense	22,590	24,061	1,471	6.5%
Transfers	174	254	80	45.9%
Cost Pool Transfers	(8,851)	(9,185)	(334)	-3.8%
Change in Fund Balance	(8,814)	(8,112)	703	8.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(8,814)	(8,112)	703	8.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD SON School of Nursing Camden

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	13,100	14,212	1,112	8.5%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	1,735	1,947	212	12.2%
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	784	895	111	14.1%
Grants and Contracts	465	500	35	7.5%
Facilities and Administrative Recoveries	35	35	0	0.0%
Gift and Contribution Revenue	2	2	0	0.0%
Endowment and Investment Income	16	(15)	(31)	-196.7%
Healthcare Revenue	30	18	(12)	-40.0%
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	16,167	17,593	1,427	8.8%
Expense (Uses of Funds)				
Salaries and Wages	6,526	7,531	1,006	15.4%
Fringe Benefits	2,041	2,664	623	30.5%
Total Compensation	8,566	10,195	1,628	19.0%
Supplies and Other	47	406	358	755.9%
Scholarships and Fellowships	2,335	2,406	71	3.0%
Travel	14	28	14	104.3%
Plant Operation and Maintenance	5	41	37	762.5%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	93	84	(10)	-10.3%
Professional Services	331	83	(248)	-74.8%
Total Expense	11,392	13,243	1,851	16.2%
Transfers	162	159	(3)	-1.7%
Cost Pool Transfers	(6,695)	(6,904)	(210)	-3.1%
Change in Fund Balance	(1,758)	(2,395)	(637)	-36.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,758)	(2,395)	(637)	-36.2%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD Student Affairs

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	6,147	7,401	1,253	20.4%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	170	170	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	25	25	0	0.0%
Endowment and Investment Income	12	12	0	0.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	30	182	153	511.3%
Auxiliary Revenue	95	266	171	179.7%
Total Revenue	6,309	8,055	1,746	27.7%
Expense (Uses of Funds)				
Salaries and Wages	2,718	3,062	344	12.7%
Fringe Benefits	1,197	1,669	472	39.4%
Total Compensation	3,915	4,731	816	20.8%
Supplies and Other	220	350	129	58.7%
Scholarships and Fellowships	135	284	149	110.4%
Travel	13	17	5	35.1%
Plant Operation and Maintenance	12	14	3	24.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	116	146	30	25.9%
Professional Services	560	746	186	33.3%
Total Expense	4,970	6,288	1,318	26.5%
Transfers	0	0	0	n/a
Cost Pool Transfers	(1,898)	(1,760)	138	7.3%
Change in Fund Balance	(559)	7	566	101.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(559)	7	566	101.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

CMD Student & Recreation Centers O&M

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	1,666	2,008	342	20.5%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	1,666	2,008	342	20.5%
Expense (Uses of Funds)				
Salaries and Wages	366	408	43	11.6%
Fringe Benefits	180	238	58	32.3%
Total Compensation	546	646	101	18.4%
Supplies and Other	96	91	(5)	-5.2%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	550	1,065	515	93.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	100	0	(100)	-100.0%
Professional Services	20	20	0	0.0%
Total Expense	1,311	1,822	511	39.0%
Transfers	0	0	0	n/a
Cost Pool Transfers	(944)	(944)	0	0.0%
Change in Fund Balance	(589)	(758)	(169)	-28.7%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(589)	(758)	(169)	-28.7%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS Units

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	200,979	205,906	4,927	2.5%
Federal and State Student Aid	1,594	1,989	395	24.8%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	179,930	180,318	387	0.2%
State Paid Fringe	174,298	188,711	14,412	8.3%
Grants and Contracts	283,101	299,211	16,109	5.7%
Facilities and Administrative Recoveries	59,496	69,121	9,626	16.2%
Gift and Contribution Revenue	12,652	12,782	129	1.0%
Endowment and Investment Income	10,248	10,706	458	4.5%
Healthcare Revenue	526,207	411,711	(114,496)	-21.8%
Affiliated and Housestaff	397,879	616,446	218,567	54.9%
Other Sources Revenue	11,434	12,370	935	8.2%
Auxiliary Revenue	5,476	8,434	2,958	54.0%
Total Revenue	1,863,294	2,017,702	154,408	8.3%
Expense (Uses of Funds)				
Salaries and Wages	966,406	1,012,637	46,231	4.8%
Fringe Benefits	310,572	362,310	51,738	16.7%
Total Compensation	1,276,978	1,374,947	97,969	7.7%
Supplies and Other	122,502	110,063	(12,439)	-10.2%
Scholarships and Fellowships	28,480	29,948	1,468	5.2%
Travel	7,995	6,065	(1,931)	-24.1%
Plant Operation and Maintenance	6,584	8,813	2,229	33.9%
Debt Service - Principal and Interest	5,085	5,536	451	8.9%
Other Operating Expense	78,113	96,251	18,138	23.2%
Professional Services	129,771	147,352	17,581	13.5%
Total Expense	1,655,508	1,778,974	123,466	7.5%
Transfers	(2,102)	(2,452)	(350)	-16.7%
Cost Pool Transfers	(228,548)	(239,537)	(10,989)	-4.8%
Change in Fund Balance	(22,864)	(3,261)	19,603	85.7%
Plant Fund Transfers ¹	(4,600)	(600)	4,000	87.0%
Use of Prior Year Net Assets	5,153	3,861	(1,292)	-25.1%
Change in Fund Balance Operations	(22,311)	0	22,311	100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS Chancellor

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	380	380	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	(1,334)	(3,221)	(1,888)	-141.5%
NJ State Appropriations	38,530	53,081	14,552	37.8%
State Paid Fringe	2,808	3,263	455	16.2%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	1,275	1,718	443	34.8%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	7,241	7,344	102	1.4%
Healthcare Revenue	1,068	2,075	1,007	94.3%
Affiliated and Housestaff	37,337	27,320	(10,018)	-26.8%
Other Sources Revenue	70	70	0	0.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	86,995	92,029	5,034	5.8%
Expense (Uses of Funds)				
Salaries and Wages	11,457	13,018	1,561	13.6%
Fringe Benefits	3,686	4,564	878	23.8%
Total Compensation	15,144	17,582	2,439	16.1%
Supplies and Other	452	801	350	77.4%
Scholarships and Fellowships	301	301	0	0.0%
Travel	2,694	2,072	(621)	-23.1%
Plant Operation and Maintenance	45	813	769	1725.9%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	29,850	49,296	19,446	65.1%
Professional Services	7,935	7,057	(878)	-11.1%
Total Expense	56,419	77,923	21,504	38.1%
Transfers	(39,369)	(14,209)	25,160	63.9%
Cost Pool Transfers	17,884	19,586	1,702	9.5%
Change in Fund Balance	9,090	19,482	10,393	114.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	9,090	19,482	10,392	114.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS BHI Brain Health Institute

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	676	887	211	31.2%
State Paid Fringe	282	327	44	15.6%
Grants and Contracts	1,118	1,243	125	11.2%
Facilities and Administrative Recoveries	413	509	96	23.2%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	257	257	0	0.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	454	454	n/a
Other Sources Revenue	27	107	80	301.3%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	2,773	3,784	1,011	36.5%
Expense (Uses of Funds)				
Salaries and Wages	1,258	2,295	1,037	82.5%
Fringe Benefits	495	946	452	91.3%
Total Compensation	1,753	3,242	1,489	85.0%
Supplies and Other	80	222	142	176.4%
Scholarships and Fellowships	231	318	87	37.7%
Travel	25	10	(15)	-60.0%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	41	39	(2)	-3.9%
Professional Services	676	550	(126)	-18.7%
Total Expense	2,805	4,380	1,575	56.1%
Transfers	4,930	1,092	(3,838)	-77.8%
Cost Pool Transfers	(433)	(544)	(111)	-25.6%
Change in Fund Balance	4,465	(48)	(4,513)	-101.1%
Plant Fund Transfers ¹	(4,600)	0	4,600	100.0%
Use of Prior Year Net Assets	135	48	(87)	-64.5%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS CINJ Cancer Institute of NJ

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	36,000	38,500	2,500	6.9%
State Paid Fringe	7,961	6,920	(1,041)	-13.1%
Grants and Contracts	31,161	35,077	3,916	12.6%
Facilities and Administrative Recoveries	7,684	10,413	2,728	35.5%
Gift and Contribution Revenue	5,000	5,000	0	0.0%
Endowment and Investment Income	290	300	10	3.5%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	15,211	14,366	(845)	-5.6%
Other Sources Revenue	199	0	(199)	-100.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	103,506	110,576	7,070	6.8%
Expense (Uses of Funds)				
Salaries and Wages	45,323	48,296	2,973	6.6%
Fringe Benefits	17,519	22,978	5,459	31.2%
Total Compensation	62,842	71,274	8,432	13.4%
Supplies and Other	9,048	6,093	(2,955)	-32.7%
Scholarships and Fellowships	2,403	3,854	1,451	60.4%
Travel	844	143	(700)	-83.0%
Plant Operation and Maintenance	617	822	205	33.2%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	6,101	5,214	(887)	-14.5%
Professional Services	8,312	7,774	(538)	-6.5%
Total Expense	90,167	95,173	5,007	5.6%
Transfers	871	(317)	(1,188)	-136.3%
Cost Pool Transfers	(14,210)	(15,086)	(876)	-6.2%
Change in Fund Balance	0	0	0	0.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS CABM Center for Advanced Biotechnology & Medicine

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	124	124	n/a
NJ State Appropriations	1,786	2,040	254	14.2%
State Paid Fringe	616	585	(31)	-5.0%
Grants and Contracts	3,276	3,330	54	1.7%
Facilities and Administrative Recoveries	1,543	1,645	102	6.6%
Gift and Contribution Revenue	112	103	(9)	-8.0%
Endowment and Investment Income	0	0	0	40.4%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	88	150	63	71.4%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	7,420	7,977	557	7.5%
Expense (Uses of Funds)				
Salaries and Wages	4,353	5,054	702	16.1%
Fringe Benefits	1,737	2,206	470	27.0%
Total Compensation	6,089	7,261	1,171	19.2%
Supplies and Other	1,628	493	(1,135)	-69.7%
Scholarships and Fellowships	629	610	(19)	-3.0%
Travel	106	93	(13)	-12.3%
Plant Operation and Maintenance	398	183	(215)	-53.9%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	305	407	103	33.6%
Professional Services	931	916	(15)	-1.6%
Total Expense	10,085	9,963	(122)	-1.2%
Transfers	3,997	3,778	(219)	-5.5%
Cost Pool Transfers	(2,273)	(2,628)	(355)	-15.6%
Change in Fund Balance	(940)	(835)	105	11.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	940	835	(105)	-11.2%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS Dining

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	568	567	(1)	-0.2%
Total Revenue	568	567	(1)	-0.2%
Expense (Uses of Funds)				
Salaries and Wages	242	341	99	40.9%
Fringe Benefits	77	198	121	156.9%
Total Compensation	319	539	220	68.9%
Supplies and Other	142	(178)	(320)	-225.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	14	69	56	414.7%
Professional Services	3	6	3	92.8%
Total Expense	478	437	(41)	-8.6%
Transfers	(90)	0	90	100.0%
Cost Pool Transfers	0	(130)	(130)	n/a
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS EOHSI Environmental & Occupational Health Sciences Institute

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	802	995	192	23.9%
State Paid Fringe	469	515	46	9.8%
Grants and Contracts	8,680	6,926	(1,754)	-20.2%
Facilities and Administrative Recoveries	2,528	2,522	(6)	-0.2%
Gift and Contribution Revenue	63	58	(5)	-8.3%
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	1,587	1,279	(308)	-19.4%
Affiliated and Housestaff	106	101	(5)	-4.5%
Other Sources Revenue	34	199	165	485.7%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	14,268	12,593	(1,675)	-11.7%
Expense (Uses of Funds)				
Salaries and Wages	6,143	6,033	(110)	-1.8%
Fringe Benefits	2,531	2,987	456	18.0%
Total Compensation	8,674	9,021	347	4.0%
Supplies and Other	2,293	2,035	(259)	-11.3%
Scholarships and Fellowships	472	232	(240)	-50.9%
Travel	159	64	(96)	-60.0%
Plant Operation and Maintenance	274	73	(201)	-73.3%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	(27)	384	412	1500.5%
Professional Services	1,642	(574)	(2,216)	-135.0%
Total Expense	13,486	11,234	(2,252)	-16.7%
Transfers	1,211	1,040	(171)	-14.1%
Cost Pool Transfers	(2,263)	(2,649)	(386)	-17.0%
Change in Fund Balance	(270)	(250)	20	7.4%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	270	250	(20)	-7.4%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS EMSOP Ernest Mario School of Pharmacy

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	23,362	23,427	66	0.3%
Federal and State Student Aid	396	394	(2)	-0.5%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	4,656	5,126	470	10.1%
State Paid Fringe	3,565	3,707	142	4.0%
Grants and Contracts	34,430	41,051	6,620	19.2%
Facilities and Administrative Recoveries	3,291	3,784	493	15.0%
Gift and Contribution Revenue	155	115	(40)	-25.7%
Endowment and Investment Income	1,433	1,402	(31)	-2.2%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	230	237	7	3.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	71,518	79,243	7,726	10.8%
Expense (Uses of Funds)				
Salaries and Wages	32,735	35,697	2,962	9.0%
Fringe Benefits	13,457	17,684	4,227	31.4%
Total Compensation	46,192	53,381	7,188	15.6%
Supplies and Other	2,298	2,241	(57)	-2.5%
Scholarships and Fellowships	2,935	2,973	39	1.3%
Travel	744	1,177	433	58.3%
Plant Operation and Maintenance	337	680	343	101.8%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,884	2,858	973	51.7%
Professional Services	2,718	2,502	(215)	-7.9%
Total Expense	57,107	65,812	8,704	15.2%
Transfers	106	8	(98)	-92.3%
Cost Pool Transfers	(14,516)	(13,439)	1,077	7.4%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS GSBS Graduate School of Biomedical Sciences

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	14,162	12,697	(1,464)	-10.3%
Federal and State Student Aid	119	191	72	60.2%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	1,706	1,801	95	5.6%
State Paid Fringe	675	705	30	4.4%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	1	1	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	145	32	(113)	-77.9%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	16,807	15,427	(1,380)	-8.2%
Expense (Uses of Funds)				
Salaries and Wages	2,556	2,541	(15)	-0.6%
Fringe Benefits	755	866	111	14.7%
Total Compensation	3,311	3,407	96	2.9%
Supplies and Other	299	180	(119)	-39.7%
Scholarships and Fellowships	2,851	3,797	945	33.2%
Travel	42	8	(34)	-81.8%
Plant Operation and Maintenance	10	6	(4)	-39.9%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,378	250	(1,129)	-81.9%
Professional Services	5,799	4,669	(1,131)	-19.5%
Total Expense	13,691	12,316	(1,375)	-10.0%
Transfers	178	143	(35)	-19.7%
Cost Pool Transfers	(3,294)	(3,254)	40	1.2%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS Housing

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	2,788	4,097	1,309	47.0%
Total Revenue	2,788	4,097	1,309	47.0%
Expense (Uses of Funds)				
Salaries and Wages	225	241	16	7.2%
Fringe Benefits	74	129	56	75.4%
Total Compensation	299	371	72	24.0%
Supplies and Other	117	117	0	0.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	(1,834)	(1,203)	631	34.4%
Plant Operation and Maintenance	792	792	0	0.0%
Debt Service - Principal and Interest	2,980	3,105	125	4.2%
Other Operating Expense	(432)	51	483	111.9%
Professional Services	388	388	0	0.0%
Total Expense	2,309	3,621	1,311	56.8%
Transfers	0	0	0	n/a
Cost Pool Transfers	(478)	(476)	2	0.4%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS IHCPAR Institute for Health & Health Care Policy & Aging Research

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	1,366	1,718	352	25.7%
State Paid Fringe	821	1,187	366	44.6%
Grants and Contracts	13,285	15,386	2,101	15.8%
Facilities and Administrative Recoveries	4,758	5,033	275	5.8%
Gift and Contribution Revenue	0	108	108	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	20,230	23,432	3,202	15.8%
Expense (Uses of Funds)				
Salaries and Wages	9,914	13,177	3,263	32.9%
Fringe Benefits	4,404	6,926	2,522	57.3%
Total Compensation	14,319	20,103	5,784	40.4%
Supplies and Other	493	330	(163)	-33.0%
Scholarships and Fellowships	150	74	(76)	-50.6%
Travel	332	263	(69)	-20.8%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	4,685	5,105	420	9.0%
Professional Services	3,610	4,260	650	18.0%
Total Expense	23,589	30,136	6,546	27.8%
Transfers	6,519	10,304	3,785	58.1%
Cost Pool Transfers	(3,259)	(3,695)	(436)	-13.4%
Change in Fund Balance	(100)	(95)	5	5.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	100	95	(5)	-5.1%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

NJMS New Jersey Medical School

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	34,617	34,972	355	1.0%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	500	500	n/a
NJ State Appropriations	20,045	19,336	(709)	-3.5%
State Paid Fringe	17,110	17,256	146	0.9%
Grants and Contracts	62,053	65,152	3,100	5.0%
Facilities and Administrative Recoveries	17,964	20,406	2,442	13.6%
Gift and Contribution Revenue	2,685	2,079	(606)	-22.6%
Endowment and Investment Income	415	407	(8)	-1.9%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	66,116	71,794	5,679	8.6%
Other Sources Revenue	5,490	6,171	681	12.4%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	226,495	238,073	11,579	5.1%
Expense (Uses of Funds)				
Salaries and Wages	125,982	135,370	9,389	7.5%
Fringe Benefits	38,255	47,973	9,718	25.4%
Total Compensation	164,237	183,344	19,107	11.6%
Supplies and Other	15,262	16,195	932	6.1%
Scholarships and Fellowships	9,679	8,222	(1,457)	-15.1%
Travel	861	323	(538)	-62.4%
Plant Operation and Maintenance	1,283	1,986	703	54.8%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	3,758	5,784	2,026	53.9%
Professional Services	7,723	7,766	43	0.6%
Total Expense	202,804	223,621	20,816	10.3%
Transfers	33,701	4,130	(29,570)	-87.7%
Cost Pool Transfers	(46,479)	(46,772)	(293)	-0.6%
Change in Fund Balance	10,912	(28,189)	(39,101)	-358.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	2,889	778	(2,111)	-73.1%
Change in Fund Balance Operations	13,802	(27,411)	(41,213)	-298.6%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS Parking

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	2,120	3,770	1,650	77.8%
Total Revenue	2,120	3,770	1,650	77.8%
Expense (Uses of Funds)				
Salaries and Wages	40	41	1	2.1%
Fringe Benefits	19	25	6	30.2%
Total Compensation	59	66	7	11.2%
Supplies and Other	0	0	0	n/a
Scholarships and Fellowships	0	0	0	n/a
Travel	0	0	0	n/a
Plant Operation and Maintenance	859	941	82	9.5%
Debt Service - Principal and Interest	2,105	2,430	325	15.5%
Other Operating Expense	3,751	3,365	(386)	-10.3%
Professional Services	(5,014)	(3,835)	1,179	23.5%
Total Expense	1,760	2,966	1,206	68.5%
Transfers	0	0	0	n/a
Cost Pool Transfers	(361)	(204)	157	43.5%
Change in Fund Balance	0	600	600	n/a
Plant Fund Transfers ¹	0	(600)	(600)	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS RHG CINJ Cancer Institute of NJ

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	12,474	14,753	2,279	18.3%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	300	0	(300)	-100.0%
Affiliated and Housestaff	71,028	79,860	8,832	12.4%
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	83,802	94,613	10,811	12.9%
Expense (Uses of Funds)				
Salaries and Wages	50,576	58,238	7,662	15.2%
Fringe Benefits	17,850	21,741	3,891	21.8%
Total Compensation	68,426	79,979	11,553	16.9%
Supplies and Other	1,387	993	(394)	-28.4%
Scholarships and Fellowships	0	0	0	n/a
Travel	165	162	(3)	-1.8%
Plant Operation and Maintenance	150	225	75	49.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,089	732	(357)	-32.7%
Professional Services	1,992	1,980	(12)	-0.6%
Total Expense	73,208	84,070	10,862	14.8%
Transfers	(1,730)	(604)	1,126	65.1%
Cost Pool Transfers	(8,864)	(9,939)	(1,075)	-12.1%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS RHG NJMS NJ Medical School

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	24,145	30,115	5,970	24.7%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	108,361	105,573	(2,789)	-2.6%
Affiliated and Housestaff	49,473	61,791	12,318	24.9%
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	181,980	197,479	15,499	8.5%
Expense (Uses of Funds)				
Salaries and Wages	125,293	131,145	5,851	4.7%
Fringe Benefits	23,754	22,506	(1,248)	-5.3%
Total Compensation	149,047	153,650	4,603	3.1%
Supplies and Other	822	50	(772)	-93.9%
Scholarships and Fellowships	0	0	0	n/a
Travel	15	15	0	0.0%
Plant Operation and Maintenance	10	10	0	0.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	5,523	558	(4,965)	-89.9%
Professional Services	3,596	1,120	(2,476)	-68.9%
Total Expense	159,012	155,403	(3,610)	-2.3%
Transfers	(30,811)	0	30,811	100.0%
Cost Pool Transfers	(13,724)	(14,665)	(940)	-6.9%
Change in Fund Balance	(21,568)	27,411	48,979	227.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(21,568)	27,411	48,979	227.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY
RBHS RHG RSDM Rutgers School of Dental Medicine

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	796	1,026	230	28.9%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	3,873	4,649	776	20.0%
Affiliated and Housestaff	1,764	1,630	(134)	-7.6%
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	6,433	7,305	872	13.6%
Expense (Uses of Funds)				
Salaries and Wages	4,997	5,053	56	1.1%
Fringe Benefits	926	1,230	304	32.8%
Total Compensation	5,924	6,283	359	6.1%
Supplies and Other	279	281	2	0.5%
Scholarships and Fellowships	0	0	0	n/a
Travel	13	10	(3)	-20.0%
Plant Operation and Maintenance	30	24	(6)	-20.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	273	267	(6)	-2.2%
Professional Services	295	300	5	1.7%
Total Expense	6,813	7,164	351	5.2%
Transfers	(120)	(120)	0	0.0%
Cost Pool Transfers	(592)	(651)	(60)	-10.1%
Change in Fund Balance	(1,091)	(630)	461	42.2%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,091)	(630)	461	42.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS RHG RWJMS RWJ Medical School

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	388	0	(388)	-100.0%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	35,981	38,825	2,843	7.9%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	143,338	0	(143,338)	-100.0%
Affiliated and Housestaff	66,061	259,041	192,979	292.1%
Other Sources Revenue	34	0	(34)	-100.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	245,803	297,866	52,063	21.2%
Expense (Uses of Funds)				
Salaries and Wages	165,902	161,596	(4,306)	-2.6%
Fringe Benefits	56,397	57,511	1,113	2.0%
Total Compensation	222,299	219,106	(3,193)	-1.4%
Supplies and Other	7,593	7,788	194	2.6%
Scholarships and Fellowships	0	0	0	n/a
Travel	722	471	(251)	-34.7%
Plant Operation and Maintenance	499	422	(77)	-15.4%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	4,043	5,257	1,214	30.0%
Professional Services	22,022	23,269	1,247	5.7%
Total Expense	257,178	256,313	(865)	-0.3%
Transfers	(9,986)	(11,337)	(1,351)	-13.5%
Cost Pool Transfers	(27,965)	(30,147)	(2,182)	-7.8%
Change in Fund Balance	(49,327)	69	49,396	100.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(49,327)	69	49,396	100.1%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS RHG SON School of Nursing

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	27,725	28,089	364	1.3%
Facilities and Administrative Recoveries	1,109	1,124	15	1.3%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	179	184	4	2.5%
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	29,013	29,396	383	1.3%
Expense (Uses of Funds)				
Salaries and Wages	17,997	16,994	(1,003)	-5.6%
Fringe Benefits	8,868	10,265	1,397	15.8%
Total Compensation	26,865	27,259	395	1.5%
Supplies and Other	174	179	5	2.9%
Scholarships and Fellowships	0	0	0	n/a
Travel	556	552	(4)	-0.7%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	292	261	(32)	-10.9%
Professional Services	17	22	5	27.2%
Total Expense	27,904	28,273	369	1.3%
Transfers	(1,109)	(1,124)	(15)	-1.3%
Cost Pool Transfers	(3,492)	(3,746)	(254)	-7.3%
Change in Fund Balance	(3,492)	(3,746)	(254)	-7.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(3,492)	(3,746)	(254)	-7.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY
RBHS RHG UBHC University Behavioral Health Care

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	20,061	19,696	(365)	-1.8%
State Paid Fringe	18,597	20,946	2,350	12.6%
Grants and Contracts	20,306	20,976	670	3.3%
Facilities and Administrative Recoveries	2,718	3,502	783	28.8%
Gift and Contribution Revenue	25	60	35	140.0%
Endowment and Investment Income	0	1	1	n/a
Healthcare Revenue	72,324	75,078	2,754	3.8%
Affiliated and Housestaff	225	250	25	11.1%
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	134,256	140,509	6,253	4.7%
Expense (Uses of Funds)				
Salaries and Wages	71,889	77,056	5,167	7.2%
Fringe Benefits	23,258	26,447	3,190	13.7%
Total Compensation	95,147	103,504	8,357	8.8%
Supplies and Other	6,396	2,657	(3,739)	-58.5%
Scholarships and Fellowships	0	0	0	n/a
Travel	342	133	(209)	-61.0%
Plant Operation and Maintenance	622	481	(140)	-22.6%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	4,191	2,700	(1,491)	-35.6%
Professional Services	6,274	6,365	91	1.5%
Total Expense	112,972	115,841	2,869	2.5%
Transfers	10,545	9,235	(1,309)	-12.4%
Cost Pool Transfers	(30,460)	(32,329)	(1,870)	-6.1%
Change in Fund Balance	1,370	1,574	204	14.9%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	1,370	1,574	204	14.9%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY
RBHS RHG UCHC University Correctional Health Care

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	1,392	1,593	200	14.4%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	179,185	202,822	23,637	13.2%
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	180,578	204,415	23,837	13.2%
Expense (Uses of Funds)				
Salaries and Wages	73,952	73,921	(31)	0.0%
Fringe Benefits	28,421	34,413	5,991	21.1%
Total Compensation	102,373	108,333	5,960	5.8%
Supplies and Other	35,164	32,346	(2,818)	-8.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	172	92	(79)	-46.2%
Plant Operation and Maintenance	227	342	115	50.5%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,522	1,755	234	15.4%
Professional Services	30,576	52,311	21,735	71.1%
Total Expense	170,033	195,180	25,146	14.8%
Transfers	(10,545)	(9,235)	1,309	12.4%
Cost Pool Transfers	0	0	0	n/a
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS RWJMS Robert Wood Johnson Medical School

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	30,762	30,671	(91)	-0.3%
Federal and State Student Aid	86	86	0	0.0%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	140	140	n/a
NJ State Appropriations	22,045	4,454	(17,591)	-79.8%
State Paid Fringe	22,038	21,353	(685)	-3.1%
Grants and Contracts	42,027	43,104	1,077	2.6%
Facilities and Administrative Recoveries	9,833	11,101	1,267	12.9%
Gift and Contribution Revenue	3,963	4,602	639	16.1%
Endowment and Investment Income	10	508	498	4961.3%
Healthcare Revenue	6,377	6,509	132	2.1%
Affiliated and Housestaff	87,591	96,643	9,052	10.3%
Other Sources Revenue	1,752	1,698	(54)	-3.1%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	226,484	220,868	(5,616)	-2.5%
Expense (Uses of Funds)				
Salaries and Wages	108,699	115,893	7,194	6.6%
Fringe Benefits	34,256	42,622	8,366	24.4%
Total Compensation	142,955	158,514	15,560	10.9%
Supplies and Other	27,174	24,908	(2,266)	-8.3%
Scholarships and Fellowships	6,182	6,385	204	3.3%
Travel	1,083	706	(376)	-34.7%
Plant Operation and Maintenance	(283)	156	439	155.1%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	4,166	6,560	2,395	57.5%
Professional Services	9,116	11,078	1,963	21.5%
Total Expense	190,391	208,309	17,918	9.4%
Transfers	26,291	3,834	(22,456)	-85.4%
Cost Pool Transfers	(33,918)	(36,689)	(2,771)	-8.2%
Change in Fund Balance	28,465	(20,296)	(48,761)	-171.3%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	392	744	353	90.0%
Change in Fund Balance Operations	28,857	(19,551)	(48,408)	-167.8%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY
RBHS RSDM Rutgers School of Dental Medicine

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	35,648	37,575	1,927	5.4%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	508	508	n/a
NJ State Appropriations	9,806	9,562	(244)	-2.5%
State Paid Fringe	9,120	10,019	899	9.9%
Grants and Contracts	4,895	4,940	45	0.9%
Facilities and Administrative Recoveries	805	916	111	13.8%
Gift and Contribution Revenue	360	330	(30)	-8.3%
Endowment and Investment Income	200	200	0	0.0%
Healthcare Revenue	8,669	12,773	4,104	47.3%
Affiliated and Housestaff	2,787	3,012	226	8.1%
Other Sources Revenue	1,025	1,000	(25)	-2.4%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	73,315	80,836	7,521	10.3%
Expense (Uses of Funds)				
Salaries and Wages	34,996	36,644	1,647	4.7%
Fringe Benefits	10,161	11,534	1,373	13.5%
Total Compensation	45,158	48,178	3,020	6.7%
Supplies and Other	7,208	8,140	931	12.9%
Scholarships and Fellowships	244	235	(9)	-3.7%
Travel	157	356	198	126.2%
Plant Operation and Maintenance	220	269	49	22.4%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,041	1,052	11	1.0%
Professional Services	4,648	4,953	305	6.6%
Total Expense	58,676	63,181	4,506	7.7%
Transfers	(2,782)	(3,055)	(272)	-9.8%
Cost Pool Transfers	(14,204)	(13,970)	235	1.7%
Change in Fund Balance	(2,347)	630	2,978	126.9%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	275	0	(275)	-100.0%
Change in Fund Balance Operations	(2,072)	630	2,702	130.4%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS Rutgers Center for Tobacco Studies

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	487	487	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	66	89	23	34.5%
Grants and Contracts	3,121	3,225	103	3.3%
Facilities and Administrative Recoveries	1,367	1,555	188	13.7%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	60	135	75	125.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	4,615	5,491	876	19.0%
Expense (Uses of Funds)				
Salaries and Wages	1,820	2,297	477	26.2%
Fringe Benefits	847	1,296	449	53.1%
Total Compensation	2,667	3,593	927	34.8%
Supplies and Other	244	410	166	67.9%
Scholarships and Fellowships	110	62	(48)	-44.1%
Travel	66	21	(45)	-68.6%
Plant Operation and Maintenance	1	0	(1)	-100.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	269	621	351	130.5%
Professional Services	1,301	784	(517)	-39.7%
Total Expense	4,657	5,491	833	17.9%
Transfers	43	0	(43)	-100.0%
Cost Pool Transfers	0	0	0	n/a
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS Rutgers Institute for Translational Medicine & Science

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	1,745	1,745	n/a
State Paid Fringe	334	356	22	6.4%
Grants and Contracts	7,283	7,401	118	1.6%
Facilities and Administrative Recoveries	841	829	(12)	-1.4%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	8,458	10,331	1,873	22.1%
Expense (Uses of Funds)				
Salaries and Wages	3,918	4,292	373	9.5%
Fringe Benefits	1,449	2,041	592	40.9%
Total Compensation	5,367	6,332	965	18.0%
Supplies and Other	756	827	71	9.4%
Scholarships and Fellowships	0	86	86	n/a
Travel	61	26	(35)	-57.0%
Plant Operation and Maintenance	6	30	24	407.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	551	165	(386)	-70.1%
Professional Services	3,567	2,764	(802)	-22.5%
Total Expense	10,308	10,231	(77)	-0.7%
Transfers	1,850	1,645	(204)	-11.1%
Cost Pool Transfers	0	(1,745)	(1,745)	n/a
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS SHP School of Health Professions

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	24,578	27,136	2,558	10.4%
Federal and State Student Aid	195	202	7	3.6%
Federal Appropriation	0	0	0	n/a
Allocated University Support	1,334	870	(464)	-34.8%
NJ State Appropriations	6,286	6,381	95	1.5%
State Paid Fringe	6,184	5,877	(307)	-5.0%
Grants and Contracts	2,910	4,486	1,575	54.1%
Facilities and Administrative Recoveries	479	896	417	87.0%
Gift and Contribution Revenue	150	50	(100)	-66.7%
Endowment and Investment Income	59	59	0	0.0%
Healthcare Revenue	700	700	0	0.0%
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	74	74	0	0.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	42,948	46,730	3,782	8.8%
Expense (Uses of Funds)				
Salaries and Wages	21,105	23,694	2,589	12.3%
Fringe Benefits	6,797	7,303	506	7.4%
Total Compensation	27,902	30,997	3,095	11.1%
Supplies and Other	1,311	1,419	108	8.3%
Scholarships and Fellowships	344	424	80	23.2%
Travel	20	80	60	300.0%
Plant Operation and Maintenance	102	129	27	26.4%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,003	1,007	4	0.4%
Professional Services	2,178	2,502	324	14.9%
Total Expense	32,860	36,559	3,699	11.3%
Transfers	68	0	(68)	-100.0%
Cost Pool Transfers	(10,156)	(10,171)	(15)	-0.1%
Change in Fund Balance	0	0	0	0.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS SON School of Nursing

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	28,504	28,704	200	0.7%
Federal and State Student Aid	798	736	(62)	-7.8%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	11,478	11,227	(251)	-2.2%
State Paid Fringe	6,012	6,286	274	4.6%
Grants and Contracts	9,259	7,074	(2,185)	-23.6%
Facilities and Administrative Recoveries	870	853	(17)	-1.9%
Gift and Contribution Revenue	79	194	115	146.6%
Endowment and Investment Income	278	156	(123)	-44.0%
Healthcare Revenue	425	254	(172)	-40.4%
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	708	809	101	14.3%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	58,410	56,292	(2,117)	-3.6%
Expense (Uses of Funds)				
Salaries and Wages	26,802	26,239	(563)	-2.1%
Fringe Benefits	8,436	8,803	367	4.3%
Total Compensation	35,238	35,041	(197)	-0.6%
Supplies and Other	1,240	1,016	(225)	-18.1%
Scholarships and Fellowships	832	915	83	9.9%
Travel	332	293	(39)	-11.8%
Plant Operation and Maintenance	362	403	41	11.3%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,830	1,688	(142)	-7.8%
Professional Services	5,749	4,744	(1,005)	-17.5%
Total Expense	45,583	44,100	(1,484)	-3.3%
Transfers	1,248	1,217	(32)	-2.5%
Cost Pool Transfers	(10,735)	(10,774)	(39)	-0.4%
Change in Fund Balance	3,340	2,635	(705)	-21.1%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	152	1,111	959	629.8%
Change in Fund Balance Operations	3,492	3,746	254	7.3%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS SPH School of Public Health

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	8,960	10,724	1,764	19.7%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	592	592	n/a
NJ State Appropriations	4,632	3,718	(914)	-19.7%
State Paid Fringe	2,617	2,779	162	6.2%
Grants and Contracts	10,742	11,345	603	5.6%
Facilities and Administrative Recoveries	1,882	2,216	334	17.7%
Gift and Contribution Revenue	62	83	22	35.1%
Endowment and Investment Income	64	72	8	12.9%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	1,500	1,688	188	12.5%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	30,459	33,218	2,759	9.1%
Expense (Uses of Funds)				
Salaries and Wages	16,713	16,181	(532)	-3.2%
Fringe Benefits	5,745	6,782	1,037	18.1%
Total Compensation	22,459	22,963	505	2.2%
Supplies and Other	601	518	(83)	-13.7%
Scholarships and Fellowships	1,066	1,409	343	32.2%
Travel	293	192	(101)	-34.6%
Plant Operation and Maintenance	24	25	1	3.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	988	787	(201)	-20.4%
Professional Services	3,347	3,450	103	3.1%
Total Expense	28,777	29,344	567	2.0%
Transfers	2,607	1,121	(1,487)	-57.0%
Cost Pool Transfers	(4,289)	(4,994)	(705)	-16.4%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

RBHS UBHC University Behavioral Health Care

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	56	50	(6)	-10.0%
State Paid Fringe	233	228	(5)	-2.0%
Grants and Contracts	831	407	(424)	-51.0%
Facilities and Administrative Recoveries	135	101	(34)	-25.4%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	1,254	786	(468)	-37.3%
Expense (Uses of Funds)				
Salaries and Wages	1,516	1,290	(226)	-14.9%
Fringe Benefits	398	333	(65)	-16.4%
Total Compensation	1,914	1,623	(291)	-15.2%
Supplies and Other	40	1	(39)	-96.4%
Scholarships and Fellowships	52	51	(1)	-1.9%
Travel	29	7	(22)	-77.4%
Plant Operation and Maintenance	0	0	0	0.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	26	19	(7)	-25.6%
Professional Services	372	233	(139)	-37.4%
Total Expense	2,432	1,934	(499)	-20.5%
Transfers	275	0	(275)	-100.0%
Cost Pool Transfers	(466)	(426)	40	8.7%
Change in Fund Balance	(1,370)	(1,574)	(204)	-14.9%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,370)	(1,574)	(204)	-14.9%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

Central Units

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	53,747	51,143	(2,604)	-4.8%
Federal and State Student Aid	219,036	218,142	(894)	-0.4%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	78,867	85,028	6,161	7.8%
Grants and Contracts	970	1,476	506	52.2%
Facilities and Administrative Recoveries	279	208	(71)	-25.6%
Gift and Contribution Revenue	1,394	1,704	310	22.3%
Endowment and Investment Income	19,244	17,260	(1,984)	-10.3%
Healthcare Revenue	1	0	(1)	-100.0%
Affiliated and Housestaff	12,141	11,177	(964)	-7.9%
Other Sources Revenue	26,544	28,274	1,730	6.5%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	412,223	414,412	2,190	0.5%
Expense (Uses of Funds)				
Salaries and Wages	320,595	342,914	22,319	7.0%
Fringe Benefits	96,753	118,997	22,244	23.0%
Total Compensation	417,348	461,911	44,563	10.7%
Supplies and Other	49,107	50,576	1,469	3.0%
Scholarships and Fellowships	255,430	255,358	(72)	0.0%
Travel	3,757	3,890	133	3.6%
Plant Operation and Maintenance	57,270	54,839	(2,431)	-4.2%
Debt Service - Principal and Interest	114,955	113,815	(1,140)	-1.0%
Other Operating Expense	92,858	105,550	12,692	13.7%
Professional Services	30,951	31,677	726	2.3%
Total Expense	1,021,677	1,077,616	55,940	5.5%
Transfers	(16,079)	(10,317)	5,763	35.8%
Cost Pool Transfers	627,634	660,073	32,439	5.2%
Change in Fund Balance	2,102	(13,448)	(15,548)	-739.7%
Plant Fund Transfers ¹	(8,063)	518	8,581	106.4%
Use of Prior Year Net Assets	8,825	13,331	4,505	51.0%
Change in Fund Balance Operations	2,864	401	(2,463)	-86.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

Division of the President

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	1,084	1,490	406	37.5%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	431	431	0	0.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	2,259	2,250	(9)	-0.4%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	3,774	4,171	397	10.5%
Expense (Uses of Funds)				
Salaries and Wages	2,316	2,633	318	13.7%
Fringe Benefits	1,081	1,515	434	40.2%
Total Compensation	3,396	4,148	752	22.1%
Supplies and Other	1,399	1,130	(269)	-19.2%
Scholarships and Fellowships	0	4	4	n/a
Travel	125	875	750	599.0%
Plant Operation and Maintenance	103	103	0	0.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	5,489	7,366	1,877	34.2%
Professional Services	1,408	878	(530)	-37.6%
Total Expense	11,921	14,505	2,583	21.7%
Transfers	(25,062)	(26,958)	(1,896)	-7.6%
Cost Pool Transfers	34,426	35,495	1,068	3.1%
Change in Fund Balance	1,217	(1,798)	(3,014)	-247.7%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	167	1,798	1,630	974.8%
Change in Fund Balance Operations	1,384	0	(1,384)	-100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Includes enterprise-wide costs required to operate or support University-wide initiatives



FY 2022 BUDGET - FINANCIAL SUMMARY

EVP & CFO & University Treasurer

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	16,911	17,332	421	2.5%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	(29,593)	(52,530)	(22,938)	-77.5%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	9,341	7,475	(1,866)	-20.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	62	62	0	0.0%
Other Sources Revenue	5,380	6,033	653	12.1%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	2,102	(21,628)	(23,730)	-1128.8%
Expense (Uses of Funds)				
Salaries and Wages	20,855	22,471	1,616	7.8%
Fringe Benefits	(30,249)	(53,797)	(23,549)	-77.9%
Total Compensation	(9,393)	(31,326)	(21,932)	-233.5%
Supplies and Other	763	754	(9)	-1.2%
Scholarships and Fellowships	0	335	335	n/a
Travel	368	368	0	0.0%
Plant Operation and Maintenance	4,020	4,029	9	0.2%
Debt Service - Principal and Interest	114,955	113,815	(1,140)	-1.0%
Other Operating Expense	25,517	28,971	3,454	13.5%
Professional Services	7,514	9,062	1,547	20.6%
Total Expense	143,744	126,007	(17,736)	-12.3%
Transfers	(2,220)	(2,160)	60	2.7%
Cost Pool Transfers	149,240	153,990	4,751	3.2%
Change in Fund Balance	5,378	4,195	(1,183)	-22.0%
Plant Fund Transfers ¹	(3,487)	(4,195)	(708)	-20.3%
Use of Prior Year Net Assets	761	0	(761)	-100.0%
Change in Fund Balance Operations	2,652	0	(2,652)	-100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Includes enterprise-wide costs required to operate or support University-wide initiatives



FY 2022 BUDGET - FINANCIAL SUMMARY

EVP COO Institutional Planning & Operations

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	8,006	8,006	0	0.0%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	47,490	59,508	12,018	25.3%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	1	0	(1)	-100.0%
Affiliated and Housestaff	9,743	8,779	(964)	-9.9%
Other Sources Revenue	4,647	4,581	(66)	-1.4%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	69,886	80,873	10,987	15.7%
Expense (Uses of Funds)				
Salaries and Wages	138,427	148,676	10,249	7.4%
Fringe Benefits	60,560	80,333	19,773	32.7%
Total Compensation	198,987	229,009	30,022	15.1%
Supplies and Other	9,991	11,130	1,139	11.4%
Scholarships and Fellowships	0	0	0	n/a
Travel	759	566	(194)	-25.5%
Plant Operation and Maintenance	45,831	42,596	(3,236)	-7.1%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	2,921	6,996	4,075	139.5%
Professional Services	5,495	4,463	(1,032)	-18.8%
Total Expense	263,984	294,759	30,775	11.7%
Transfers	2,488	3,536	1,047	42.1%
Cost Pool Transfers	195,538	204,520	8,982	4.6%
Change in Fund Balance	3,928	(5,830)	(9,758)	-248.4%
Plant Fund Transfers ¹	(3,928)	5,830	9,758	248.4%
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

EVP for Academic Affairs

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	86	92	6	6.8%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	5,049	5,647	597	11.8%
Grants and Contracts	15	733	718	4700.9%
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	85	10	(75)	-88.2%
Endowment and Investment Income	1,863	1,851	(12)	-0.7%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	10	45	35	350.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	7,109	8,376	1,268	17.8%
Expense (Uses of Funds)				
Salaries and Wages	11,960	13,662	1,702	14.2%
Fringe Benefits	5,557	7,797	2,239	40.3%
Total Compensation	17,517	21,459	3,941	22.5%
Supplies and Other	2,805	7,806	5,001	178.3%
Scholarships and Fellowships	34	48	13	38.1%
Travel	144	102	(42)	-29.3%
Plant Operation and Maintenance	115	0	(115)	-99.7%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	845	929	84	10.0%
Professional Services	1,436	842	(593)	-41.3%
Total Expense	22,897	31,187	8,290	36.2%
Transfers	2,699	6,571	3,873	143.5%
Cost Pool Transfers	12,560	15,387	2,827	22.5%
Change in Fund Balance	(530)	(852)	(322)	-60.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	530	852	322	60.8%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Includes enterprise-wide costs required to operate or support University-wide initiatives



FY 2022 BUDGET - FINANCIAL SUMMARY

EVP for Development & Alumni Relations

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,366	538	(1,828)	-77.3%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	191	0	(191)	-100.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	535	338	(197)	-36.9%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	3,092	875	(2,217)	-71.7%
Expense (Uses of Funds)				
Salaries and Wages	4,671	4,964	293	6.3%
Fringe Benefits	2,335	2,921	586	25.1%
Total Compensation	7,006	7,886	879	12.5%
Supplies and Other	664	180	(484)	-72.9%
Scholarships and Fellowships	0	0	0	n/a
Travel	50	25	(25)	-50.0%
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	1,327	1,188	(139)	-10.5%
Professional Services	4,737	2,270	(2,467)	-52.1%
Total Expense	13,785	11,549	(2,236)	-16.2%
Transfers	126	(93)	(219)	-173.5%
Cost Pool Transfers	10,567	10,766	199	1.9%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

Library

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	1,300	1,564	264	20.3%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	7,551	10,771	3,220	42.6%
Grants and Contracts	294	307	13	4.3%
Facilities and Administrative Recoveries	25	30	5	21.9%
Gift and Contribution Revenue	160	251	90	56.2%
Endowment and Investment Income	829	800	(28)	-3.4%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	181	120	(61)	-33.9%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	10,341	13,843	3,502	33.9%
Expense (Uses of Funds)				
Salaries and Wages	16,413	17,306	894	5.4%
Fringe Benefits	7,575	10,831	3,256	43.0%
Total Compensation	23,988	28,138	4,150	17.3%
Supplies and Other	723	558	(165)	-22.8%
Scholarships and Fellowships	0	0	0	n/a
Travel	44	58	14	32.1%
Plant Operation and Maintenance	164	157	(7)	-4.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	15,277	15,644	367	2.4%
Professional Services	556	605	49	8.8%
Total Expense	40,752	45,160	4,409	10.8%
Transfers	0	0	0	n/a
Cost Pool Transfers	30,254	30,770	516	1.7%
Change in Fund Balance	(156)	(547)	(391)	-250.6%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	197	547	350	177.5%
Change in Fund Balance Operations	41	0	(41)	-100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

Office of Information Technology OIT

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	9,411	10,013	602	6.4%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	18,557	24,485	5,928	31.9%
Grants and Contracts	0	39	39	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	2,336	2,336	0	0.0%
Other Sources Revenue	75	75	0	0.0%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	30,379	36,948	6,569	21.6%
Expense (Uses of Funds)				
Salaries and Wages	44,838	48,273	3,434	7.7%
Fringe Benefits	20,905	27,862	6,957	33.3%
Total Compensation	65,744	76,135	10,391	15.8%
Supplies and Other	28,486	24,898	(3,588)	-12.6%
Scholarships and Fellowships	0	0	0	n/a
Travel	359	439	81	22.5%
Plant Operation and Maintenance	6,276	7,185	909	14.5%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	(1,377)	291	1,667	121.1%
Professional Services	3,353	5,572	2,219	66.2%
Total Expense	102,841	114,520	11,679	11.4%
Transfers	7,196	6,131	(1,065)	-14.8%
Cost Pool Transfers	61,280	67,297	6,017	9.8%
Change in Fund Balance	(3,986)	(4,144)	(158)	-4.0%
Plant Fund Transfers ¹	(510)	(979)	(469)	-92.0%
Use of Prior Year Net Assets	4,496	5,123	627	13.9%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Includes enterprise-wide costs required to operate or support University-wide initiatives



FY 2022 BUDGET - FINANCIAL SUMMARY

Rutgers Future Scholars RFS

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	398	344	(55)	-13.8%
Endowment and Investment Income	80	82	2	2.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	478	425	(53)	-11.1%
Expense (Uses of Funds)				
Salaries and Wages	1,539	1,511	(28)	-1.8%
Fringe Benefits	550	676	126	22.9%
Total Compensation	2,088	2,187	98	4.7%
Supplies and Other	28	77	48	170.8%
Scholarships and Fellowships	24	26	2	7.9%
Travel	12	11	(0)	-2.1%
Plant Operation and Maintenance	5	6	0	2.6%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	696	669	(26)	-3.8%
Professional Services	125	378	252	201.2%
Total Expense	2,979	3,354	375	12.6%
Transfers	2,501	2,501	0	0.0%
Cost Pool Transfers	0	0	0	n/a
Change in Fund Balance	0	(428)	(428)	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	428	428	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

Rutgers Global

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	10,998	7,155	(3,844)	-34.9%
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	1,141	1,336	196	17.2%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	37	0	(37)	-100.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	755	735	(20)	-2.6%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	12,931	9,226	(3,705)	-28.7%
Expense (Uses of Funds)				
Salaries and Wages	5,292	5,264	(28)	-0.5%
Fringe Benefits	2,265	3,051	787	34.7%
Total Compensation	7,557	8,315	758	10.0%
Supplies and Other	351	285	(66)	-18.8%
Scholarships and Fellowships	670	401	(269)	-40.1%
Travel	1,118	627	(491)	-43.9%
Plant Operation and Maintenance	0	1	1	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	7,372	4,423	(2,948)	-40.0%
Professional Services	716	922	206	28.7%
Total Expense	17,783	14,975	(2,809)	-15.8%
Transfers	385	574	189	49.1%
Cost Pool Transfers	3,352	3,441	90	2.7%
Change in Fund Balance	(1,115)	(1,734)	(619)	-55.5%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	1,115	1,734	619	55.5%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

SVP & General Counsel

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,513	3,134	621	24.7%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	2,513	3,134	621	24.7%
Expense (Uses of Funds)				
Salaries and Wages	5,431	5,541	110	2.0%
Fringe Benefits	2,568	3,243	674	26.2%
Total Compensation	8,000	8,783	784	9.8%
Supplies and Other	90	90	0	0.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	126	126	0	0.0%
Plant Operation and Maintenance	90	90	0	0.0%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	217	227	10	4.8%
Professional Services	7,025	7,025	0	0.0%
Total Expense	15,548	16,342	794	5.1%
Transfers	618	553	(65)	-10.5%
Cost Pool Transfers	12,417	12,655	238	1.9%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Includes enterprise-wide costs required to operate or support University-wide initiatives



FY 2022 BUDGET - FINANCIAL SUMMARY

SVP for Enterprise Risk Management & Ethics & Compliance

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,498	2,863	365	14.6%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	2,498	2,863	365	14.6%
Expense (Uses of Funds)				
Salaries and Wages	4,996	4,914	(82)	-1.7%
Fringe Benefits	2,418	2,863	445	18.4%
Total Compensation	7,414	7,777	363	4.9%
Supplies and Other	800	771	(29)	-3.6%
Scholarships and Fellowships	0	0	0	n/a
Travel	113	122	9	8.0%
Plant Operation and Maintenance	30	40	10	33.3%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	(350)	145	495	141.3%
Professional Services	4	123	119	2975.0%
Total Expense	8,011	8,977	967	12.1%
Transfers	0	0	0	n/a
Cost Pool Transfers	5,513	6,114	602	10.9%
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

SVP for External Affairs

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,303	3,010	707	30.7%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	283	287	4	1.2%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	2,586	3,297	711	27.5%
Expense (Uses of Funds)				
Salaries and Wages	4,816	5,151	335	7.0%
Fringe Benefits	2,303	3,011	707	30.7%
Total Compensation	7,120	8,162	1,042	14.6%
Supplies and Other	188	183	(5)	-2.6%
Scholarships and Fellowships	0	0	0	n/a
Travel	79	76	(3)	-3.6%
Plant Operation and Maintenance	30	63	34	115.2%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	229	223	(6)	-2.5%
Professional Services	781	2,185	1,403	179.6%
Total Expense	8,426	10,892	2,466	29.3%
Transfers	0	1,500	1,500	n/a
Cost Pool Transfers	5,714	5,899	185	3.2%
Change in Fund Balance	(126)	(196)	(70)	-55.6%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	126	196	70	55.9%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

SVP for Research ²

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	11,181	15,712	4,531	40.5%
Grants and Contracts	661	398	(262)	-39.7%
Facilities and Administrative Recoveries	254	177	(77)	-30.3%
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	3,222	3,222	0	0.0%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	12,418	13,585	1,167	9.4%
Auxiliary Revenue	0	0	0	n/a
Total Revenue	27,736	33,094	5,359	19.3%
Expense (Uses of Funds)				
Salaries and Wages	24,378	27,770	3,392	13.9%
Fringe Benefits	12,015	16,547	4,533	37.7%
Total Compensation	36,393	44,317	7,924	21.8%
Supplies and Other	2,406	2,118	(288)	-12.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	368	369	1	0.3%
Plant Operation and Maintenance	600	556	(44)	-7.4%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	10,304	11,642	1,337	13.0%
Professional Services	(3,306)	(4,138)	(832)	-25.2%
Total Expense	46,765	54,863	8,098	17.3%
Transfers	(1,733)	(1,311)	423	24.4%
Cost Pool Transfers	19,467	20,564	1,097	5.6%
Change in Fund Balance	(1,295)	(2,515)	(1,220)	-94.2%
Plant Fund Transfers ¹	(138)	(138)	0	0.0%
Use of Prior Year Net Assets	1,433	2,653	1,220	85.1%
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Previously SVP for Research and Economic Development



FY 2022 BUDGET - FINANCIAL SUMMARY

SVP Office for Equity

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	0	0	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	0	0	0	n/a
Expense (Uses of Funds)				
Salaries and Wages	0	668	668	n/a
Fringe Benefits	0	399	399	n/a
Total Compensation	0	1,067	1,067	n/a
Supplies and Other	0	70	70	n/a
Scholarships and Fellowships	0	0	0	n/a
Travel	0	26	26	n/a
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	0	1,695	1,695	n/a
Professional Services	0	30	30	n/a
Total Expense	0	2,888	2,888	n/a
Transfers	0	1,646	1,646	n/a
Cost Pool Transfers	0	1,242	1,242	n/a
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

SVP Office of Strategy

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	0	413	413	n/a
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	0	413	413	n/a
Expense (Uses of Funds)				
Salaries and Wages	0	1,125	1,125	n/a
Fringe Benefits	0	646	646	n/a
Total Compensation	0	1,771	1,771	n/a
Supplies and Other	0	25	25	n/a
Scholarships and Fellowships	0	15	15	n/a
Travel	0	20	20	n/a
Plant Operation and Maintenance	0	0	0	n/a
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	0	0	0	n/a
Professional Services	0	50	50	n/a
Total Expense	0	1,881	1,881	n/a
Transfers	0	290	290	n/a
Cost Pool Transfers	0	1,178	1,178	n/a
Change in Fund Balance	0	0	0	n/a
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	0	0	0	n/a

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects



FY 2022 BUDGET - FINANCIAL SUMMARY

University Enrollment Services

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	7,120	7,074	(46)	-0.6%
Federal and State Student Aid	218,950	218,050	(900)	-0.4%
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	2,228	2,815	586	26.3%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	750	1,100	350	46.7%
Endowment and Investment Income	3,250	3,400	150	4.6%
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	225	225	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	232,298	232,664	365	0.2%
Expense (Uses of Funds)				
Salaries and Wages	12,205	12,484	279	2.3%
Fringe Benefits	2,406	3,056	650	27.0%
Total Compensation	14,611	15,540	929	6.4%
Supplies and Other	277	375	97	35.1%
Scholarships and Fellowships	254,701	254,529	(172)	-0.1%
Travel	39	50	11	29.5%
Plant Operation and Maintenance	(6)	10	16	268.6%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	24,711	24,741	30	0.1%
Professional Services	229	200	(29)	-12.7%
Total Expense	294,562	295,444	882	0.3%
Transfers	(3,077)	(3,098)	(21)	-0.7%
Cost Pool Transfers	65,865	66,279	414	0.6%
Change in Fund Balance	525	400	(125)	-23.8%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	525	400	(125)	-23.8%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Includes enterprise-wide costs required to operate or support University-wide initiatives



FY 2022 BUDGET - FINANCIAL SUMMARY

University Human Resources UHR

	FY 2021 Budget	FY 2022 Budget	\$ Change	% Change
Dollars in thousands				
Revenue (Sources of Funds)				
Student Tuition and Fees	0	0	0	n/a
Federal and State Student Aid	0	0	0	n/a
Federal Appropriation	0	0	0	n/a
Allocated University Support	0	0	0	n/a
NJ State Appropriations	0	0	0	n/a
State Paid Fringe	4,499	5,838	1,338	29.7%
Grants and Contracts	0	0	0	n/a
Facilities and Administrative Recoveries	0	0	0	n/a
Gift and Contribution Revenue	0	0	0	n/a
Endowment and Investment Income	0	0	0	n/a
Healthcare Revenue	0	0	0	n/a
Affiliated and Housestaff	0	0	0	n/a
Other Sources Revenue	0	0	0	n/a
Auxiliary Revenue	0	0	0	n/a
Total Revenue	4,499	5,838	1,338	29.7%
Expense (Uses of Funds)				
Salaries and Wages	22,457	20,500	(1,957)	-8.7%
Fringe Benefits	4,464	8,043	3,580	80.2%
Total Compensation	26,921	28,544	1,623	6.0%
Supplies and Other	137	127	(10)	-7.0%
Scholarships and Fellowships	0	0	0	n/a
Travel	54	30	(24)	-43.9%
Plant Operation and Maintenance	11	2	(9)	-79.1%
Debt Service - Principal and Interest	0	0	0	n/a
Other Operating Expense	(320)	400	720	224.9%
Professional Services	877	1,210	334	38.0%
Total Expense	27,679	30,313	2,634	9.5%
Transfers	0	0	0	n/a
Cost Pool Transfers	21,442	24,476	3,034	14.2%
Change in Fund Balance	(1,738)	0	1,738	100.0%
Plant Fund Transfers ¹	0	0	0	n/a
Use of Prior Year Net Assets	0	0	0	n/a
Change in Fund Balance Operations	(1,738)	0	1,738	100.0%

Notes:

¹ Transfers between operating and non-operating funds, including operating funds budgeted for deferred maintenance and capital projects

² Includes enterprise-wide costs required to operate or support University-wide initiatives