



RESOLUTION
ACCEPTING AND CERTIFYING THE FINANCIAL REPORT ON RUTGERS' ALLOCATION
AND TRANSFER OF RESOURCES ACROSS CAMPUSES
FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018

WHEREAS, pursuant to Section 25 of the New Jersey Medical and Health Sciences Education Restructuring Act, P.L. 2012, c. 45, the Board of Governors of Rutgers, The State University of New Jersey, is required to establish an annual certified public reporting process of the finances of Rutgers in order to measure the flow of resources across the campuses of the University; and

WHEREAS, the Executive Vice President for Finance and Administration and University Treasurer prepared a financial report identifying the allocation and transfer of resources across campuses for the fiscal year ending June 30, 2018 (the "Report"), a copy of which is attached hereto; and

WHEREAS, the Report was presented to the Committee on Finance and Facilities on November 20, 2018, and the Committee discussed the Report and conclusions therein; and

WHEREAS, the Committee recommended that the Board of Governors of Rutgers, The State University of New Jersey, formally accept and make public the report.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Finance and Facilities, the Board of Governors of Rutgers, The State University of New Jersey, hereby accepts the Report on Rutgers' Allocation and Transfer of Resources Across Campuses for the period from July 1, 2017 to June 30, 2018; and

BE IT FURTHER RESOLVED that the Board of Governors hereby certifies that the Report shall be made publicly available on the Rutgers website and shall be shared with the New Jersey Office of the State Auditor.

Attachment: Report on Rutgers' Allocation and Transfer of Resources Across Campuses for the Period July 1, 2017 to June 30, 2018.

Board of Governors
Rutgers, The State University
of New Jersey
December 6, 2018



RUTGERS

Financial Report on
The Allocation and Transfer of Resources Across Campuses

For the Period July 1, 2017 to June 30, 2018

**TOTAL RUTGERS
as of June 2018**

	FY18 Budget	FY18 Actual	Fav/(Unfav) \$ Variance	Fav/(Unfav)% Variance
Revenues (Sources of Funds)				
Student Tuition and Fees	1,249,061	1,235,937	(13,124)	(1.05%)
Federal and State Student Aid	186,798	214,125	27,327	14.63%
Federal Appropriation	5,335	6,592	1,257	23.56%
Allocated University Support	-	(478)	(478)	-
NJ State Appropriations	428,420	428,800	380	0.09%
State Paid Fringe *	385,112	385,111	(1)	(0.00%)
Grants and Contracts	465,777	496,609	30,832	6.62%
Facilities and Administrative Recoveries	106,047	111,737	5,690	5.37%
Gift and Contribution Revenue	40,085	37,751	(2,334)	(5.82%)
Endowment and Investment Income	54,432	61,216	6,784	12.46%
Healthcare Revenue	546,092	524,510	(21,582)	(3.95%)
Affiliate & Housestaff Revenue	266,037	257,824	(8,213)	(3.09%)
Other Sources Revenue	104,433	118,222	13,789	13.20%
Auxiliary Revenue	304,172	297,957	(6,215)	(2.04%)
Total Revenue	4,141,801	4,175,913	34,112	0.82%
Expenses (Uses of Funds) by Natural Class				
Salary and Wages	2,045,388	2,053,138	(7,750)	(0.38%)
Fringe Benefits *	657,652	611,127	46,525	7.07%
Total Compensation	2,703,040	2,664,265	38,775	1.43%
Supplies and Other	230,806	263,273	(32,467)	(14.07%)
Scholarships and Fellowships	354,009	400,294	(46,285)	(13.07%)
Travel	43,795	47,546	(3,751)	(8.56%)
Plant Operation and Maintenance	123,179	118,312	4,867	3.95%
Debt Service - Principal and Interest	154,569	153,228	1,341	0.87%
Other Operating Expense	239,711	171,741	67,970	28.35%
Professional Services	258,739	324,984	(66,245)	(25.60%)
Provision for Initiatives and Contingencies	15,265	-	15,265	100.00%
Total Expenses	4,123,113	4,143,643	(20,530)	(0.50%)
Cost Pools	-	-	-	-
Surplus / (Deficit) Before Transfers	18,688	32,270	13,582	72.68%
Transfers	(34,764)	(52,602)	(17,838)	(51.31%)
Use of Prior Year Net Assets**	16,076	-	(16,076)	(100.00%)
Surplus / (Deficit)	-	(20,332)	(20,332)	-

* State Paid Fringe revenue and Fringe Benefits expense budgets have been restated to be consistent with the State of NJ valuation of State Paid Fringe. The net impact of these changes to the FY 2018 budget is zero.

**Prior Year net assets were used in support of planned one-time expenses.

**CAMDEN
as of June 2018**

	FY18 Budget	FY18 Actual	Fav/(Unfav) \$ Variance	Fav/(Unfav)% Variance
Revenues (Sources of Funds)				
Student Tuition and Fees	102,181	101,310	(871)	(0.85%)
Federal and State Student Aid	-	620	620	-
Federal Appropriation	-	-	-	-
Allocated University Support	-	-	-	-
NJ State Appropriations	16,501	16,501	-	0.00%
State Paid Fringe *	16,767	17,071	304	1.81%
Grants and Contracts	12,674	13,414	740	5.84%
Facilities and Administrative Recoveries	646	896	250	38.70%
Gift and Contribution Revenue	507	997	490	96.65%
Endowment and Investment Income	1,060	929	(131)	(12.36%)
Healthcare Revenue	32	18	(14)	-44%
Affiliate & Housestaff Revenue	-	-	-	-
Other Sources Revenue	2,777	3,548	771	27.76%
Auxiliary Revenue	10,079	11,002	923	9.16%
Total Revenue	163,224	166,306	3,082	1.89%
Expenses (Uses of Funds) by Natural Class				
Salary and Wages	85,955	85,733	222	0.26%
Fringe Benefits *	25,237	24,814	423	1.68%
Total Compensation	111,192	110,547	645	0.58%
Supplies and Other	5,184	6,038	(854)	(16.47%)
Scholarships and Fellowships	10,452	15,393	(4,941)	(47.27%)
Travel	1,922	2,857	(935)	(48.65%)
Plant Operation and Maintenance	2,510	2,756	(246)	(9.80%)
Debt Service - Principal and Interest	3,106	3,106	-	0.00%
Other Operating Expense	14,159	12,892	1,267	8.95%
Professional Services	5,035	8,731	(3,696)	(73.41%)
Provision for Initiatives and Contingencies	(26,884)	-	(26,884)	100.00%
Total Expenses	126,676	162,320	(35,644)	(28.14%)
Cost Pools	(31,971)	(31,971)	-	0.00%
Surplus / (Deficit) Before Transfers	4,577	(27,985)	(32,562)	711.43%
Transfers	(4,577)	(1,864)	2,713	59.27%
Use of Prior Year Net Assets**	-	-	-	-
Surplus / (Deficit)	-	(29,849)	(29,849)	-

* State Paid Fringe revenue and Fringe Benefits expense budgets have been restated to be consistent with the State of NJ valuation of State Paid Fringe. The net impact of these changes to the FY 2018 budget is zero.

**Prior Year net assets were used in support of planned one-time expenses.

**NEW BRUNSWICK
as of June 2018**

	FY18 Budget	FY18 Actual	Fav/(Unfav) \$ Variance	Fav/(Unfav) % Variance
Revenues (Sources of Funds)				
Student Tuition and Fees	673,475	667,495	(5,980)	(0.89%)
Federal and State Student Aid	-	4,026	4,026	-
Federal Appropriation	5,335	6,592	1,257	23.56%
Allocated University Support	(1,000)	(1,000)	-	0.00%
NJ State Appropriations	198,013	198,014	1	0.00%
State Paid Fringe *	108,609	110,895	2,286	2.10%
Grants and Contracts	190,234	205,689	15,455	8.12%
Facilities and Administrative Recoveries	48,148	53,705	5,557	11.54%
Gift and Contribution Revenue	23,609	22,440	(1,169)	(4.95%)
Endowment and Investment Income	21,808	20,770	(1,038)	(4.76%)
Healthcare Revenue	-	14	14	-
Affiliate & Housestaff Revenue	-	-	-	-
Other Sources Revenue	71,952	73,492	1,540	2.14%
Auxiliary Revenue	259,319	252,464	(6,855)	(2.64%)
Total Revenue	1,599,502	1,614,596	15,094	0.94%
Expenses (Uses of Funds) by Natural Class				
Salary and Wages	634,897	634,580	317	0.05%
Fringe Benefits *	209,159	190,434	18,725	8.95%
Total Compensation	844,056	825,014	19,042	2.26%
Supplies and Other	86,233	92,899	(6,666)	(7.73%)
Scholarships and Fellowships	76,211	81,901	(5,690)	(7.47%)
Travel	26,592	28,410	(1,818)	(6.84%)
Plant Operation and Maintenance	38,622	52,950	(14,328)	(37.10%)
Debt Service - Principal and Interest	38,485	38,217	268	0.70%
Other Operating Expense	85,057	67,221	17,836	20.97%
Professional Services	100,723	108,593	(7,870)	(7.81%)
Provision for Initiatives and Contingencies	5,590	-	5,590	100.00%
Total Expenses	1,301,569	1,295,205	6,364	0.49%
Cost Pools	(285,011)	(284,770)	241	0.08%
Surplus / (Deficit) Before Transfers	12,922	34,621	21,699	167.92%
Transfers	(12,922)	(13,389)	(467)	(3.61%)
Use of Prior Year Net Assets**	-	-	-	-
Surplus / (Deficit)	-	21,232	21,232	-

* State Paid Fringe revenue and Fringe Benefits expense budgets have been restated to be consistent with the State of NJ valuation of State Paid Fringe. The net impact of these changes to the FY 2018 budget is zero.

**Prior Year net assets were used in support of planned one-time expenses.

NEWARK
as of June 2018

	FY18 Budget	FY18 Actual	Fav/(Unfav) \$ Variance	Fav/(Unfav) % Variance
Revenues (Sources of Funds)				
Student Tuition and Fees	254,824	254,358	(466)	(0.18%)
Federal and State Student Aid	-	2,079	2,079	-
Federal Appropriation	-	-	-	-
Allocated University Support	-	-	-	-
NJ State Appropriations	30,630	30,630	-	0.00%
State Paid Fringe *	33,304	35,908	2,604	7.82%
Grants and Contracts	16,874	22,705	5,831	34.56%
Facilities and Administrative Recoveries	4,183	5,450	1,267	30.29%
Gift and Contribution Revenue	3,562	3,687	125	3.51%
Endowment and Investment Income	4,740	3,310	(1,430)	(30.17%)
Healthcare Revenue	-	-	-	-
Affiliate & Housestaff Revenue	-	-	-	-
Other Sources Revenue	6,179	9,084	2,905	47.01%
Auxiliary Revenue	21,008	19,975	(1,033)	(4.92%)
Total Revenue	375,304	387,186	11,882	3.17%
Expenses (Uses of Funds) by Natural Class				
Salary and Wages	154,711	166,087	(11,376)	(7.35%)
Fringe Benefits *	46,067	45,869	198	0.43%
Total Compensation	200,778	211,956	(11,178)	(5.57%)
Supplies and Other	14,973	13,978	995	6.65%
Scholarships and Fellowships	23,878	28,359	(4,481)	(18.77%)
Travel	2,916	4,235	(1,319)	(45.23%)
Plant Operation and Maintenance	5,001	4,321	680	13.60%
Debt Service - Principal and Interest	10,258	9,834	424	4.13%
Other Operating Expense	11,383	22,453	(11,070)	(97.25%)
Professional Services	14,756	20,880	(6,124)	(41.50%)
Provision for Initiatives and Contingencies	6,621	-	6,621	100.00%
Total Expenses	290,564	316,016	(25,452)	(8.76%)
Cost Pools	(83,795)	(83,795)	-	0.00%
Surplus / (Deficit) Before Transfers	945	(12,625)	(13,570)	(1435.98%)
Transfers	(945)	5,292	6,237	660.00%
Use of Prior Year Net Assets**	-	-	-	-
Surplus / (Deficit)	-	(7,333)	(7,333)	-

* State Paid Fringe revenue and Fringe Benefits expense budgets have been restated to be consistent with the State of NJ valuation of State Paid Fringe. The net impact of these changes to the FY 2018 budget is zero.

**Prior Year net assets were used in support of planned one-time expenses.

**RBHS
as of June 2018**

	FY18 Budget	FY18 Actual	Fav/(Unfav) \$ Variance	Fav/(Unfav) % Variance
Revenues (Sources of Funds)				
Student Tuition and Fees	173,800	170,821	(2,979)	(1.71%)
Federal and State Student Aid	-	1,231	1,231	-
Federal Appropriation	-	-	-	-
Allocated University Support	2,000	543	(1,457)	(72.85%)
NJ State Appropriations	183,276	183,655	379	0.21%
State Paid Fringe *	151,531	145,914	(5,617)	(3.71%)
Grants and Contracts	240,326	247,695	7,369	3.07%
Facilities and Administrative Recoveries	52,016	48,274	(3,742)	(7.19%)
Gift and Contribution Revenue	11,884	8,105	(3,779)	(31.80%)
Endowment and Investment Income	8,902	13,245	4,343	48.79%
Healthcare Revenue	546,060	524,480	(21,580)	(3.95%)
Affiliate & Housestaff Revenue	266,037	253,351	(12,686)	(4.77%)
Other Sources Revenue	12,204	14,155	1,951	15.99%
Auxiliary Revenue	13,766	14,516	750	5.45%
Total Revenue	1,661,802	1,625,985	(35,817)	(2.16%)
Expenses (Uses of Funds) by Natural Class				
Salary and Wages	882,290	851,483	30,807	3.49%
Fringe Benefits *	282,362	248,654	33,708	11.94%
Total Compensation	1,164,652	1,100,137	64,515	5.54%
Supplies and Other	100,043	103,091	(3,048)	(3.05%)
Scholarships and Fellowships	14,054	25,749	(11,695)	(83.21%)
Travel	8,486	8,904	(418)	(4.93%)
Plant Operation and Maintenance	10,910	5,949	4,961	45.47%
Debt Service - Principal and Interest	4,628	4,913	(285)	(6.16%)
Other Operating Expense	42,451	32,602	9,849	23.20%
Professional Services	115,247	110,721	4,526	3.93%
Provision for Initiatives and Contingencies	-	-	-	-
Total Expenses	1,460,471	1,392,066	68,405	4.68%
Cost Pools	(216,470)	(216,470)	-	0.00%
Surplus / (Deficit) Before Transfers	(15,139)	17,449	32,588	215.26%
Transfers	(937)	(4,805)	(3,868)	(412.81%)
Use of Prior Year Net Assets**	16,076	-	(16,076)	(100.00%)
Surplus / (Deficit)	-	12,644	12,644	-

* State Paid Fringe revenue and Fringe Benefits expense budgets have been restated to be consistent with the State of NJ valuation of State Paid Fringe. The net impact of these changes to the FY 2018 budget is zero.

**Prior Year net assets were used in support of planned one-time expenses.

**CENTRAL
as of June 2018**

	FY18 Budget	FY18 Actual	Fav/(Unfav) \$ Variance	Fav/(Unfav) % Variance
Revenues (Sources of Funds)				
Student Tuition and Fees	44,781	41,953	(2,828)	(6.32%)
Federal and State Student Aid	186,798	206,169	19,371	10.37%
Federal Appropriation	-	-	-	-
Allocated University Support	(1,000)	(21)	979	(97.90%)
NJ State Appropriations	-	-	-	-
State Paid Fringe *	74,901	75,323	422	0.56%
Grants and Contracts	5,669	7,106	1,437	25.35%
Facilities and Administrative Recoveries	1,054	3,412	2,358	223.72%
Gift and Contribution Revenue	523	2,522	1,999	382.22%
Endowment and Investment Income	17,922	22,962	5,040	28.12%
Healthcare Revenue	-	(2)	(2)	-
Affiliate & Housestaff Revenue	-	4,473	4,473	-
Other Sources Revenue	11,321	17,943	6,622	58.49%
Auxiliary Revenue	-	-	-	-
Total Revenue	341,969	381,840	39,871	11.66%
Expenses (Uses of Funds) by Natural Class				
Salary and Wages	287,535	315,255	(27,720)	(9.64%)
Fringe Benefits *	94,827	101,356	(6,529)	(6.89%)
Total Compensation	382,362	416,611	(34,249)	(8.96%)
Supplies and Other	24,373	47,267	(22,894)	(93.93%)
Scholarships and Fellowships	229,414	248,892	(19,478)	(8.49%)
Travel	3,879	3,140	739	19.05%
Plant Operation and Maintenance	66,136	52,336	13,800	20.87%
Debt Service - Principal and Interest	98,092	97,158	934	0.95%
Other Operating Expense	86,661	36,573	50,088	57.80%
Professional Services	22,978	76,059	(53,081)	(231.01%)
Provision for Initiatives and Contingencies	29,938	-	29,938	100.00%
Total Expenses	943,833	978,036	(34,203)	(3.62%)
Cost Pools	617,247	617,005	(242)	(0.04%)
Surplus / (Deficit) Before Transfers	15,383	20,809	5,426	35.27%
Transfers	(15,383)	(37,836)	(22,453)	(145.96%)
Use of Prior Year Net Assets**	-	-	-	-
Surplus / (Deficit)	-	(17,027)	(17,027)	-

* State Paid Fringe revenue and Fringe Benefits expense budgets have been restated to be consistent with the State of NJ valuation of State Paid Fringe. The net impact of these changes to the FY 2018 budget is zero.

**Prior Year net assets were used in support of planned one-time expenses.